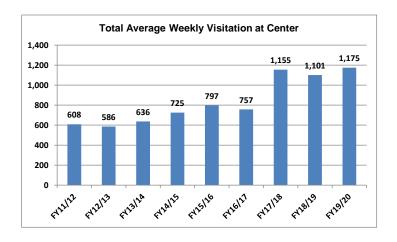
Moore County Department of Aging/Senior Enrichment Center (General Fund)

Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

Revenue Sources FY20 Budget:

Grants	\$879,370	58.20%
Fees/Donations	\$63,200	4.18%
County Property Tax/Local Match	<u>\$568,378</u>	37.62%
Total Revenue	\$1.510.948	



Total FY20 Expenditure Budget: \$1,510,948 FY20 Budgeted Staffing Positions:

20 Full-Time 1 Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov

	Aging - Senior Enrichment Center - Average Participation												
Fiscal Year	Program Participation	Facility Tours/Fitness Orientations/O ther	Fitness Room	Recreation Room	Diner's Club	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered				
FY10/11	247	16	240	0	95	598							
FY11/12	269	15	233	0	91	608							
FY12/13	253	10	232	0	91	586							
FY13/14	289	10	189	76	73	636							
FY14/15	302	11	176	173	62	725							
FY15/16	347	14	192	185	59	797							
FY16/17	355	12	168	174	48	757							
FY17/18	456	10	266	367	56	1,155	21,403	21,320	83				
FY18/19	476	7	277	282	59	1,101	24,494	24,407	87				
FY19/20	456	_	300	363	51	1,175	21,076	20,847	229				

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Department Narrative:

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

Revenue Sources FY20 Budget:

Child Support:	Federal Grants	\$847,085
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$900
Child Support:	Paternity Fees	\$1,500
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$91,070

Day Reporting										
	Successful Program Completion %									
Month	Monthly %	Monthly % YTD % Targe								
Jul-19	50%	50.0%	70%							
Aug-19	60%	55.6%	70%							
Sep-19	90%	73.7%	70%							
Oct-19	80%	75.0%	70%							
Nov-19	0%	64.3%	70%							
Dec-19	55%	61.5%	70%							
Jan-20	100%	63.4%	70%							
Feb-20	60%	62.7%	70%							
Mar-20	56%	61.7%	70%							
Apr-20	0%	61.7%	70%							
May-20	100%	63.5%	70%							
Jun-20	100%	69.7%	70%							

Total FY20 Expenditure Budget:

Budget:		FY20 Budgeted	Staffing Posi	itions:
Child Support	\$776,693		Full-time	Part-time
Day Reporting	\$119,486	Child Support	11	0
Youth Services	\$91,070	Day Reporting	0.15	1
		Youth Services	0.85	0

Department Director: Teresa Brewer

Department Director email: tbrewer2@moorecountync.gov

	Child Support Case Collections										
Collection	Month-										
Month	FY18/19	Month-FY19/20	YTD FY18/19	YTD FY19/20							
July	\$460,702	\$481,608	\$460,702	\$481,608							
August	\$458,722	\$496,231	\$919,424	\$977,839							
September	\$433,691	\$455,297	\$1,353,115	\$1,433,136							
October	\$450,765	\$477,656	\$1,803,880	\$1,910,792							
November	\$438,304	\$433,549	\$2,242,184	\$2,344,341							
December	\$446,177	\$467,812	\$2,688,361	\$2,812,153							
January	\$458,612	\$471,243	\$3,146,973	\$3,283,396							
February	\$515,608	\$497,560	\$3,662,581	\$3,780,956							
March	\$544,654	\$529,406	\$4,207,235	\$4,310,362							
April	\$514,160	\$457,512	\$4,721,395	\$4,767,874							
May	\$522,073	\$539,853	\$5,243,468	\$5,307,727							
June	\$458,509	\$605,710	\$5,701,977	\$5,913,437							

Moore County Department of NC State Cooperative Extension (General Fund)

Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

Revenue Sources FY20 Budget:

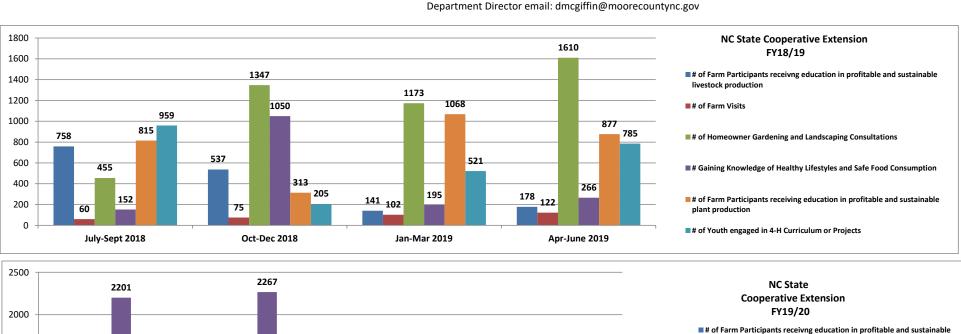
Aerator Revenue \$500 CVB Contribution \$3,600 County Property Tax \$277,764

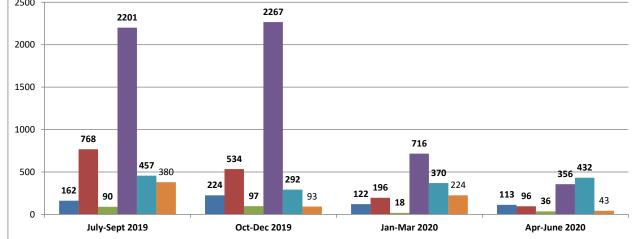
Total FY20 Expenditure Budget: \$281,864

FY20 Budgeted Staffing Positions:

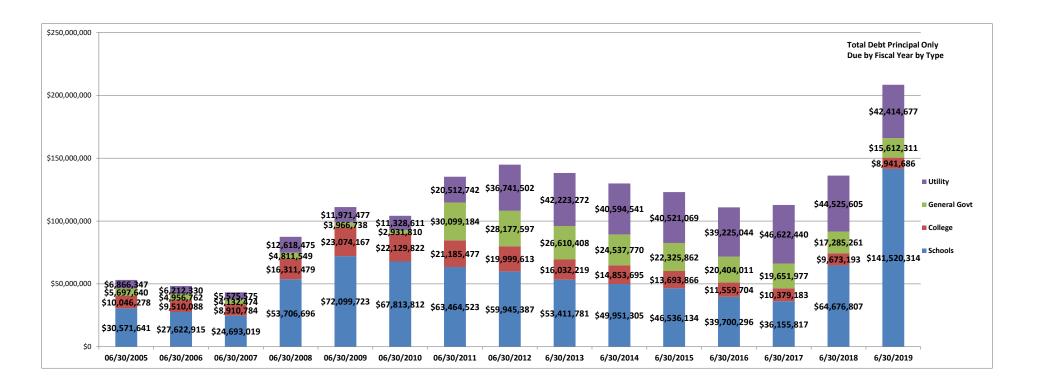
6 Full-Time (NC State University Coop Extension reimburses up to 50% of Salaries.
0 Part-Time (County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)
(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

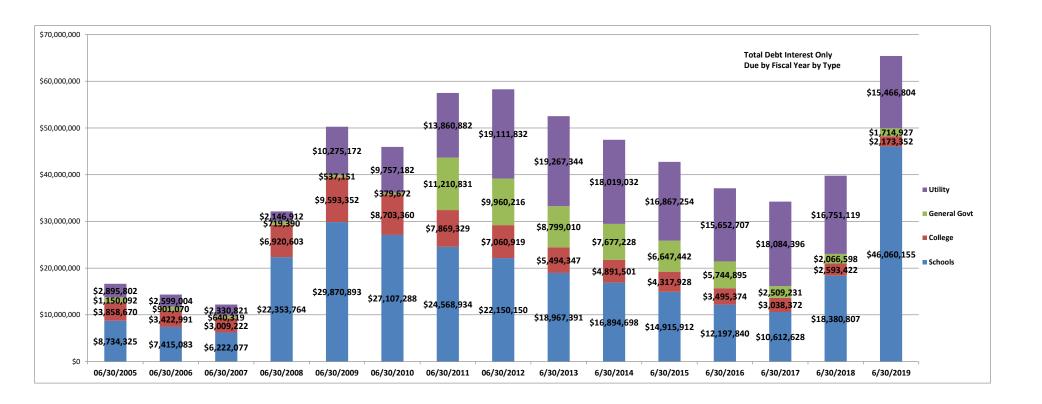
Department Director: Deborah McGiffin

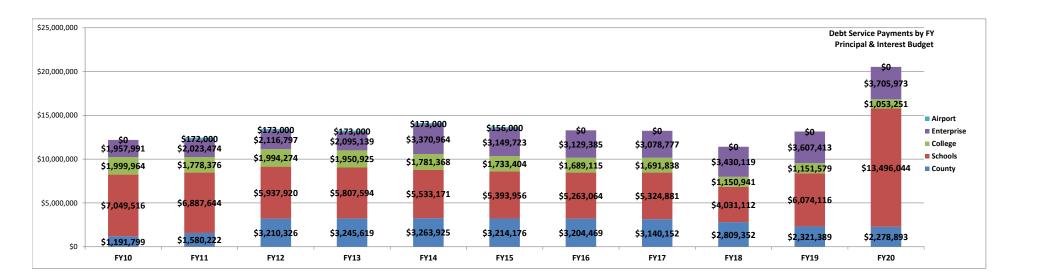


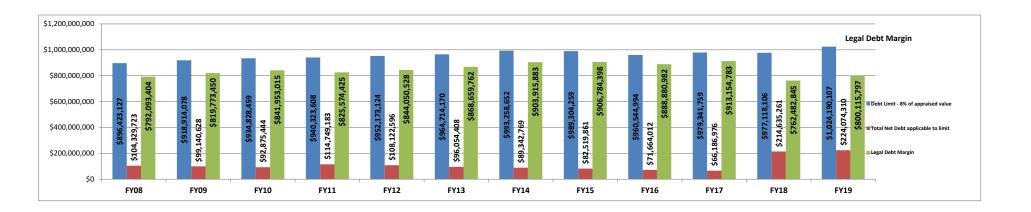


- # of Farm Participants receiving education in profitable and sustainable livestock production
- # of Farm Participants receiving education in profitable and sustainable plant production
- # of Farm Visits
- # of Homeowner Gardening and Landscaping Consultations
- # of Youth engaged in 4-H Curriculum or Projects
- # Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption









Category	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget	FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY19 Actual	FY20 Budget	FY20 Actual
County	\$4,707,945	\$2,696,192	\$3,150,201	\$3,147,119	\$3,141,619	\$3,141,619	\$3,291,443	\$3,291,443	\$3,214,176	\$3,241,693	\$3,204,469	\$3,179,443	\$3,140,152	\$2,943,023	\$2,809,355	\$2,809,351	\$2,321,389	\$2,270,424	\$2,278,893	\$2,278,890
Schools	\$6,887,644	\$6,887,644	\$5,937,920	\$5,937,920	\$5,807,594	\$5,807,594	\$5,533,171	\$5,533,171	\$5,393,956	\$5,393,946	\$5,263,064	\$5,263,046	\$5,324,881	\$5,289,664	\$4,031,111	\$4,031,111	\$7,010,252	\$7,000,087	\$13,496,044	\$13,279,601
College	\$1,778,376	\$1,778,376	\$1,994,274	\$1,994,274	\$1,950,925	\$1,700,570	\$1,781,368	\$1,781,368	\$1,733,404	\$1,733,394	\$1,689,115	\$1,689,098	\$1,691,838	\$1,637,524	\$1,150,939	\$1,150,939	\$1,151,579	\$1,151,577	\$1,053,251	\$1,053,250
Enterprise	\$2,143,342	\$1,551,130	\$2,132,097	\$2,075,800	\$2,095,139	\$2,095,139	\$3,370,964	\$3,158,748	\$3,149,723	\$2,895,232	\$3,129,385	\$2,923,746	\$3,078,777	\$1,791,611	\$3,430,119	\$3,288,893	\$3,395,250	\$3,314,098	\$3,493,810	\$3,312,800
Airport	<u>\$172,000</u>	\$170,01 <u>6</u>	<u>\$173,000</u>	<u>\$170,350</u>	<u>\$173,000</u>	\$170,100	\$173,000	\$152,038	<u>\$156,000</u>	<u>\$149,681</u>	\$1,229,354	\$1,229,354	<u>\$0</u>							
Total	\$15,689,307	\$13,083,358	\$13,387,492	\$13,325,463	\$13,168,277	\$12,915,022	\$14,149,946	\$13,916,767	\$13,647,259	\$13,413,947	\$14,515,387	\$14,284,687	\$13,235,648	\$11,661,822	\$11,421,524	\$11,280,294	\$13,878,470	\$13,736,186	\$20,321,998	\$19,924,541



County Breakdown by year: Blue section on chart, County only (does not include Schools and College figures in this breakdown)

FY11 Budget-
County
NarrowBand
Animal Bldg
Carriage Oaks
DSS Bldg
Grimm Land
Roll Off Truck

FY12 Budget-County NarrowBand Roll Off Truck **RRPS Center**

FY13 Budget-County Roll Off Truck RRPS Center

FY14 Budget-County Roll Off Truck San Lease - IT **RRPS Center EMS Stretcher Lease**

FY15 Budget-County Roll Off Truck San Lease - IT RRPS Center **EMS Stretchers Lease**

FY16 Budget-County Roll Off Truck San Lease - IT RRPS Center **EMS Stretchers Lease**

FY17 Budget-County San Lease - IT **RRPS Center EMS Stretchers Lease** EMS Debifrillator Lease

FY18 Budget-County RRPS Center & refunding **EMS Stretchers Lease EMS Debifrillator Lease**

FY19 Budget-County RRPS Center & refunding EMS Stretchers Lease EMS Debifrillator Lease

FY20 Budget-County RRPS Center & refunding **EMS Stretchers Lease** EMS Debifrillator Lease

Moore County Department of Social Services (General Fund)

Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Revenue Sources FY20 Budget:	%	Allocation	FY20 Budgeted Staffing Positions:
Fees	\$30,000	0.33%	108 Full-Time
Grants	\$5,032,997	54.86%	1 Part-Time
County Property Tax	\$4,111,634	44.82%	

Total FY20 Expenditure Budget: \$9,174,631

Department Director: Tammy Schrenker

Department Director email: tschrenker@moorecountync.gov

MOORE COUNTY										
SOCIAL SERVICES - JUNE 2020										
ADULT SERVICES										
	Reports	Reports								
	Received	Accepted	Guardianship							
Current Month	47	22	24							
YTD Totals	388	196								
CH	ILDREN'S SEF	RVICES								
	Reports	Reports	Children in							
	Received	Accepted	Custody							
Current Month	78	50	55							
YTD Totals	1226	779								
FOOD AN	ND NUTRITIC		1							
	Applications		Active Cases							
Current Month	179	4	4833							
YTD Totals	3,815	296								
	DUTATION	CATE								
	DULT MEDIC									
Current Month	85	241	5645							
YTD Totals	1277	269	A **							
FAMILY AN	ID CHILDRE									
	Applications		Active Cases							
Current Month	166	1050	7148							
YTD Totals	1769	1096								
Day Carra										
Day Care Work First	0	Clients serve	•							
Emer. Assistance	46 55	current Mon	rogram for the							
emer. Assistance	55	carrent won	LII.							

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of

State Personnel guidelines.

Moore County Board of Elections (General Fund)

Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Revenue Sources FY20 Budget:

FY20 Budgeted Staffing Positions:

Fees \$100 4 Full-Time

Municipal Elections \$52,950 0 Part-Time

County Property Tax \$588,080

Total FY20 Expenditure Budget: \$641,130

Department Director: Glenda Clendenin

Department Director email: elections@moorecountync.gov

	Elections - Registration Totals										
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution				
January 2, 2019	69,134	16,649	28,125	23,977	369	8	6				
February 1, 2019	65,813	15,549	27,162	22,728	359	8	7				
March 1, 2019	65,902	15,538	27,208	22,779	361	9	7				
April 1, 2019	66,031	15,548	27,233	22,868	366	9	7				
May 1, 2019	66,204	15,550	27,282	22,983	371	9	9				
June 3, 2019	66,518	15,594	27,405	23,121	378	10	10				
July 1, 2019	66,774	15,623	27,509	23,233	387	11	11				
August 1, 2019	67,037	15,657	27,595	23,367	392	12	14				
September 1, 2019	67,317	15,687	27,694	23,510	397	14	15				
October 1, 2019	67,627	15,746	27,805	23,648	396	16	16				
November 1, 2019	67,659	15,728	27,822	23,679	399	15	16				
December 1, 2019	68,044	15,765	27,958	23,865	418	15	23				
January 1, 2020	68,271	15,802	28,033	23,966	426	16	28				
February 1, 2020	68,957	15,899	28,314	24,263	434	15	32				
March 1, 2020	69,124	15,893	28,360	24,389	434	16	32				
April 1, 2020	69,550	15,866	28,582	24,612	436	17	37				
May 3, 2020	69,565	15,857	28,598	24,621	435	17	37				
June 1, 2020	69,605	15,852	28,630	24,625	442	18	38				
July 1, 2020	69,870	15,894	28,716	24,749	450	22	39				
Net Change	+265	+42	+86	+124	+8	+4	+1				

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Revenue Sources FY20 Budget: Total FY20 Expenditure Budget: \$9,040,278 FY20 Budgeted Staffing Positions:

Fees/EMS Consultants\$2,832,832 (Insurance Payments)87.4 Full-TimeMedicaid Cost Reimb\$352,318 (DHHS Med Cost Settlement)0Part-TimeCounty ALS Tax\$5,405,128 (.04 cents/\$100 value)

Transfer from GF \$450,000 (Rescue/Fire) Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director
Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

	EMS # of Calls & Response Time FY20										
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time							
Jul-19	1,407	1,326	11 min, 16 sec	<10 min 59 sec							
Aug-19	1,331	970	11 min, 14 sec	<10 min 59 sec							
Sep-19	1,441	1,122	11 min, 7 sec	<10 min 59 sec							
Oct-19	1,441	1,048	10 min, 48 sec	<10 min 59 sec							
Nov-19	1,343	1,023	10 min, 49 sec	<10 min 59 sec							
Dec-19	1,446	1,303	10 min, 29 sec	<10 min 59 sec							
Jan-20	1,462	1,120	10 min, 43 sec	<10 min 59 sec							
Feb-20	1,379	984	10 min, 49 sec	<10 min 59 sec							
Mar-20	1,348	927	10 min, 10 sec	<10 min 59 sec							
Apr-20	1,072	669	10 min, 36 sec	<10 min 59 sec							
May-20	1,333	1,187	10 min, 53 sec	<10 min 59 sec							
Jun-20	1,300	876	11 min, 8 sec	<10 min 59 sec							
Total	16,303	12,555									

	EMS # of Calls & Response Time FY19									
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time						
Jul-18	1,375	997	11 min, 10 sec	<10 min 59 sec						
Aug-18	1,324	998	11 min, 14 sec	<10 min 59 sec						
Sep-18	1,385	982	11 min, 30 sec	<10 min 59 sec						
Oct-18	1,359	1,023	11 min, 7 sec	<10 min 59 sec						
Nov-18	1,320	945	10 min, 53 sec	<10 min 59 sec						
Dec-18	1,332	981	10 min, 56 sec	<10 min 59 sec						
Jan-19	1,359	1,054	11 min, 9 sec	<10 min 59 sec						
Feb-19	1,317	985	10 min, 51 sec	<10 min 59 sec						
Mar-19	1,403	1,044	10 min, 48 sec	<10 min 59 sec						
Apr-19	1,343	1,025	10 min, 55 sec	<10 min 59 sec						
May-19	1,503	1,028	10 min, 55 sec	<10 min 59 sec						
Jun-19	1,309	956	10 min, 53 sec	<10 min 59 sec						
Total	16,329	12,018								

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

Revenue Sources FY20 Budget:

Fire Inspection Fees \$5,000 County Property Tax \$1,532,671

Total FY20 Expenditure Budget:

 Fire Marshall
 \$310,696

 Communicati
 \$1,226,975

 Total
 \$1,537,671

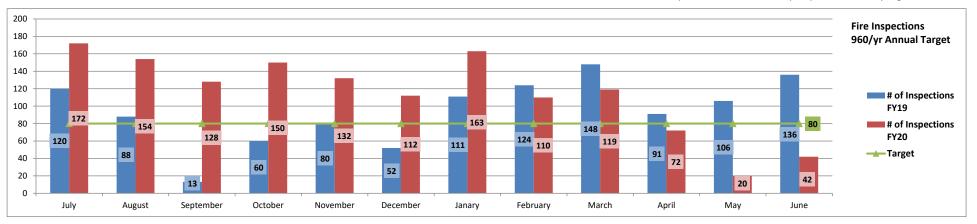
FY20 Budgeted Staffing Positions:

18.6 Full-Time (2.6 Fire Marshal/16 Budget Communications)

0 Part-Time

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov



103,088

	Public Safety E911 Division Service Calls FY19							
					Total 911			
					Calls for			
FY18/19	Fire	Medical	Law Enforcement	Other	Service			
Jul-18	273	1375	5015	2167	8,830			
Aug-18	333	1324	5471	1998	9,126			
Sep-18	1,296	1385	5047	1968	9,696			
Oct-18	397	1359	5421	1822	8,999			
Nov-18	221	1320	4857	1718	8,116			
Dec-18	260	1332	5094	1769	8,455			
Jan-19	246	1359	4953	1682	8,240			
Feb-19	243	1317	4512	1625	7,697			
Mar-19	263	1403	4966	1863	8,495			
Apr-19	306	1343	4814	1829	8,292			
May-19	276	1503	4453	2563	8,795			
Jun-19	292	1309	4791	1955	8,347			
	4,406	16,329	59,394	22,959	103,088			

	Public Sa	afety E911 Division S	ervice Calls FY20		
					Total 911 Calls for
FY19/20	Fire	Medical	Law Enforcement	Other	Service
Jul-19	374	1407	4970	2168	8,919
Aug-19	320	1331	4916	2101	8,668
Sep-19	254	1441	4761	2257	8,713
Oct-19	296	1441	5572	2094	9,403
Nov-19	280	1343	5597	2084	9,304
Dec-19	268	1446	5194	2008	8,916
Jan-20	273	1462	5203	2053	8,991
Feb-20	323	1379	4868	1664	8,234
Mar-20	287	1348	4869	2068	8,572
Apr-20	475	1072	3587	2004	7,138
May-20	318	1333	3632	2249	7,532
Jun-20	290	1300	4050	2480	8,120
	3,758	16,303	57,219	25,230	102,510

102.510

Fire Inspections	# of Inspections FY18	# of Inspections FY19	# of Inspections FY20	Target
July	54	120	172	80
August	81	88	154	80
September	48	13	128	80
October	31	60	150	80
November	20	80	132	80
December	10	52	112	80
Janary	32	111	163	80
February	100	124	110	80
March	68	148	119	80
April	38	91	72	80
May	51	106	20	80
June	50	136	42	80
	583	1,129	1,374	960

FY20 Emergency Responses for Fire		
	10	
	11	
	13	
	10	
	11	
	13	
	12	
	7	
	10	
	11	
	21	
	11	
	140	

FY16 Audited Cash & Total Fund Balances					
Fund	Cash/Investments	Total Fund Balance			
100-General	\$20,946,171	\$27,060,438			
200-EMS	\$1,274,469	\$1,538,375			
210-E911	\$1,190,574	\$1,209,313			
215-Fire District	\$82,938	\$118,147			
220-SWCD	\$64,587	\$63,862			
230-MCTS	\$328	\$111,259			
260-CVB	\$370,826	\$458,288			
600-WPCP	\$6,419,343	\$16,920,752			
610-Utilities	\$2,628,495	\$23,847,733			
620-EMWD	\$753,977	\$2,002,200			
640-Airport	\$1,757,059	\$3,100,818			
810-Risk	\$2,041,227	\$1,432,259			
250-CR Projects	\$22,186,278	\$22,186,278			
251-CR Debt	\$0	\$0			
252-CR Enterprise	\$0	\$0			
253-CR SCC Proj	\$0	\$0			
254-CR SCC Debt	\$0	\$0			

FY19 Audited Cash & Total Fund Balances					
Fund	Cash/Investments	Total Fund Balance			
100-General	\$27,510,634	\$35,653,413			
200-EMS	\$2,157,120	\$2,711,522			
210-E911	\$796,219	\$811,054			
215-Fire District	\$798,563	\$838,225			
220-SWCD	\$62,102	\$61,602			
230-MCTS	\$28,451	\$134,024			
260-CVB	\$897,045	\$1,024,400			
600-WPCP	\$10,537,653	\$19,192,914			
610-Utilities	\$3,810,873	\$24,088,342			
620-EMWD	\$1,534,446	\$1,049,788			
640-Airport	\$2,285,821	\$5,071,917			
810-Risk	\$2,242,173	\$1,605,897			
250-CR Projects	\$14,168,395	\$14,168,395			
251-CR Debt	\$2,000,000	\$2,000,000			
252-CR Enterprise	\$1,433,391	\$1,433,391			
254-CR SCC Debt	\$0	\$0			
256-CR MCS Debt	\$587,485	\$587,485			

FY17 Au	dited Cash & Total Fun	d Balances
Fund	Cash/Investments	Total Fund Balance
100-General	\$22,723,837	\$29,080,929
200-EMS	\$1,576,274	\$1,857,184
210-E911	\$927,881	\$1,207,529
215-Fire District	\$478,784	\$510,802
220-SWCD	\$72,611	\$71,551
230-MCTS	\$54,796	\$133,066
260-CVB	\$405,928	\$523,458
600-WPCP	\$7,542,950	\$17,664,733
610-Utilities	\$3,220,749	\$23,663,752
620-EMWD	\$1,056,261	\$1,188,746
640-Airport	\$2,178,351	\$3,387,455
810-Risk	\$1,747,897	\$1,111,367
250-CR Projects	\$23,680,690	\$23,680,690
251-CR Debt	\$0	\$0
252-CR Enterprise	\$514,405	\$514,405
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

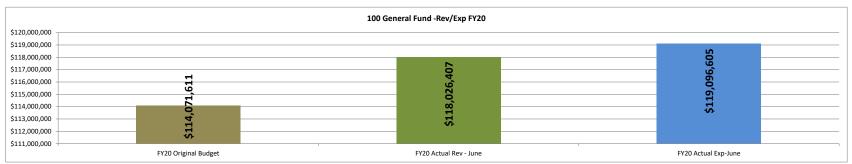
FY20 Auc	FY20 Audited Cash & Total Fund Balances						
Fund	Cash/Investments	Total Fund Balance					
100-General	To be Posted after Audited						
200-EMS							
210-E911							
215-Fire District							
220-SWCD							
230-MCTS							
260-CVB							
600-WPCP							
610-Utilities							
620-EMWD							
640-Airport							
810-Risk							
250-CR Projects							
251-CR Debt							
252-CR Enterprise							
254-CR SCC Debt							
256-CR MCS Debt							

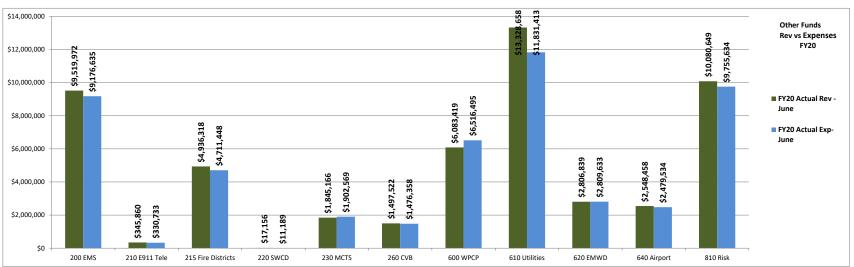
FY18 Audited Cash & Total Fund Balances						
Fund	Cash/Investments	Total Fund Balance				
100-General	\$27,535,305	\$34,495,050				
200-EMS	\$1,412,238	\$2,099,893				
210-E911	\$711,355	\$733,237				
215-Fire District	\$697,835	\$738,846				
220-SWCD	\$57,929	\$57,756				
230-MCTS	\$57,991	\$156,142				
260-CVB	\$551,883	\$650,203				
600-WPCP	\$8,774,842	\$17,740,516				
610-Utilities	\$4,195,496	\$24,001,764				
620-EMWD	\$1,365,566	\$1,458,315				
640-Airport	\$2,315,671	\$3,526,337				
810-Risk	\$1,796,026	\$1,232,238				
250-CR Projects	\$18,031,390	\$18,031,390				
251-CR Debt	\$2,000,000	\$2,000,000				
252-CR Enterprise	\$941,775	\$941,775				
254-CR SCC Debt	\$0	\$0				
256-CR MCS Debt	\$208,290	\$208,290				

	Total Count	ty Educational Fundi	ng by Fiscal Y	/ear								
FY	Student Enrollment	Current Expense	Decline in Debt Service added back to Current Expense	New School Operating Impact- One Time	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	Total Current/Capital Digital	Debt Service	Decline in Debt Service moved to Capital Reserve for Future Debt Payments	Additional Funding advanced from CR (to be refunded from Bonds)	Total Funding
FY13-14-Schools	12,812	\$25,165,140				\$711,932	\$750,000	\$26,627,072	\$5,533,171			\$32,160,243
FY14-15-Schools	12,802	\$25,315,140				\$1,200,000	\$600,000	\$27,115,140	\$5,393,955			\$32,509,095
FY15-16-Schools	12,769	\$26,265,140				\$750,000	\$750,000	\$27,765,140	\$5,263,064			\$33,028,204
FY16-17-Schools	12,541	\$27,029,515				\$750,000	\$750,000	\$28,529,515	\$5,129,691	\$208,290	\$2,171,000	\$36,038,496
FY17-18-Schools	12,578	\$27,704,812	\$1,386,540		\$1,250,000	\$750,000	\$750,000	\$31,841,352	\$4,031,111		\$2,949,300	\$38,821,763
FY18-19-Schools	12,735	\$29,050,000			\$450,000	\$750,000	\$750,000	\$31,000,000	\$6,074,114	\$1,315,331	\$5,984,360	\$44,373,805
FY19-20-Schools	12,700	\$29,500,000		\$739,133	\$850,000	\$750,000	\$750,000	\$32,589,133	\$15,671,910	\$1,435,276		\$49,696,319
FY13-14-College		\$4,121,819				\$0	\$0	\$4,121,819	\$1,781,368			\$5,903,187
FY14-15 College		\$4,265,064				\$454,079	\$0	\$4,719,143	\$1,733,404	\$47,964		\$6,500,511
FY15-16 College		\$4,265,064				\$208,048	\$0	\$4,473,112	\$1,689,115	\$92,254		\$6,254,481
FY16-17 College		\$4,279,427				\$233,963	\$0	\$4,513,390	\$1,637,524	\$89,530		\$6,240,444
FY17-18 College		\$4,380,722				\$240,168	\$0	\$4,620,890	\$1,150,939	\$598,906		\$6,370,735
FY18-19 College		\$4,512,262				\$180,000	\$0	\$4,692,262	\$1,151,577	\$604,165	\$1,600,000	\$6,448,004
FY19-20 College		\$4,612,262				\$136,980	\$0	\$4,749,242	\$1,796,852	\$636,782		\$7,182,876

	FY19 Adopted Gross and Net Budget by Fund								
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget				
100	General/IT/PM	General	\$96,164,645	-\$5,216,355	\$90,948,290				
200	Public Safety/Emergency Mgmt	Special Revenue	\$8,483,211	-\$1,747,738	\$6,735,473				
210	E911 Telephone	Special Revenue	\$413,395	\$0	\$413,395				
215	Fire, Ambulance, Rescue District	Special Revenue	\$4,643,644	\$0	\$4,643,644				
220	Soil Water Conservation District	Special Revenue	\$21,771	\$0	\$21,771				
230	Transportation Services	Special Revenue	\$1,487,683	-\$405,817	\$1,081,866				
600	Water Pollution Control Plant	Enterprise	\$5,307,539	-\$301,768	\$5,005,771				
610	Public Utilities	Enterprise	\$11,435,153	-\$918,044	\$10,517,109				
620	East Moore Water District	Enterprise	\$2,147,650	\$0	\$2,147,650				
810	Risk Management	Internal Service	\$8,338,676	-\$8,400	\$8,330,276				
	Total County Funds		\$138,443,367	-\$8,598,122	\$129,845,245				
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,745,300	-\$65,800	\$1,679,500				
640	Airport Authority	Comp Unit/Enterprise	\$2,801,591	-\$75,700	\$2,725,891				
	Total Component Units		\$4,546,891	-\$141,500	\$4,405,391				
		Totals	\$142,990,258	-\$8,739,622	\$134,250,636				

	FY20 Ad	lopted Gross and Net E	Budget by Fund		
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$114,071,611	-\$5,414,954	\$108,656,657
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,040,278	-\$1,859,799	\$7,180,479
210	E911 Telephone	Special Revenue	\$336,854	\$0	\$336,854
215	Fire, Ambulance, Rescue District	Special Revenue	\$4,997,998	\$0	\$4,997,998
220	Soil Water Conservation District	Special Revenue	\$19,821	\$0	\$19,821
230	Transportation Services	Special Revenue	\$1,585,717	-\$435,076	\$1,150,641
600	Water Pollution Control Plant	Enterprise	\$5,453,745	-\$295,204	\$5,158,541
610	Public Utilities	Enterprise	\$11,449,689	-\$961,590	\$10,488,099
620	East Moore Water District	Enterprise	\$2,153,711	\$0	\$2,153,711
810	Risk Management	Internal Service	\$9,108,357	-\$8,900	\$9,099,457
	Total County Funds		\$158,217,781	-\$8,975,523	\$149,242,258
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,760,913	-\$65,800	\$1,695,113
640	Airport Authority	Comp Unit/Enterprise	\$2,898,114	<u>-\$75,700</u>	\$2,822,414
	Total Component Units		\$4,659,027	-\$141,500	\$4,517,527
		Totals	\$162,876,808	-\$9,117,023	\$153,759,785





		General Fu	nd 100 Bud	get Ordinance FY20			
Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2020	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures - June 2020	% Spent
Property Tax Collections	\$68,810,381	\$69,429,515	100.90%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$13,670,437	\$13,948,907	102.04%
Rental Vehicle Tax	\$100,000	\$78,960	78.96%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$15,640,328	\$15,022,895	96.05%
Sales Tax (includes MHH) -thru May 2020	\$22,800,000	\$23,791,429	104.35%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$4,338,775	\$4,581,439	105.59%
ABC Revenues	\$656,000	\$1,130,966	172.40%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$15,870,352	\$15,166,429	95.56%
Interest Income	\$1,500,000	\$1,572,797	104.85%	Cultural Development (Parks & Rec, Library)	\$1,326,587	\$1,235,199	93.11%
Transfers In (Debt Service - \$2,000,000 plus \$10,000 in Bond Interest)	\$2,150,000	\$2,773,762	129.01%	Education including Debt/Transfers	\$56,742,216	\$52,093,685	91.81%
Departmental Fees	\$9,969,198	\$10,453,029	104.85%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$1,808,709	\$643,748	35.59%
Child Support Enforcement Grants	\$847,085	\$928,397	109.60%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$2,515,486	\$14,245,581	566.32%
Social Services Grants	\$5,032,997	\$5,232,635	103.97%	Debt Service P & I - excluding Educaton	\$2,158,721	<u>\$2,158,721</u>	100.00%
Public Health Grants	\$775,410	\$909,243	117.26%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$551,170	\$854,305	155.00%				
Aging Grants	\$879,370	\$871,369	99.09%				
Fund Balance Appropriations	<u>\$0</u>	4440 855 555	0.00%		A444 0=	A440 525 525	400
Total Budget	\$114,071,611	\$118,026,407	103.47%	Total Budget	\$114,071,611	\$119,096,603	104.41%

	Advanced Life Support/ALS Fund 200 Budget Ordinance FY20											
Revenue Category	Revenue Original Budget by Category	Actual Revenue-June 2020	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures -June 2020	% Spent					
Property Tax	\$5,405,128	\$5,360,315	99.17%	EMS Fund 200 Admin	\$8,135,068	\$8,044,143	98.88%					
Donations	\$0	\$12,775	0.00%	Special Ops Team	\$25,038	\$25,918	103.52%					
Medicaid Cost Settlement, estimated	\$352,318	\$397,872	112.93%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$310,000	\$536,404	173.03%					
EMS Insurance Payments	\$2,832,832	\$3,084,355	108.88%	EMS Transfers to Fire Fund 215	\$450,000	\$450,000	100.00%					
Capital Lease Proceeds	\$0	\$114,655	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$120,172	\$120,169	100.00%					
Transfer in from Multi-Year	\$0	\$100,000	0.00%									
Transfer from General Fund	\$450,000	\$450,000	0.00%									
Total Budget	\$9,040,278	\$9,519,972	105.31%	Total Budget	\$9,040,278	\$9,176,635	101.51%					

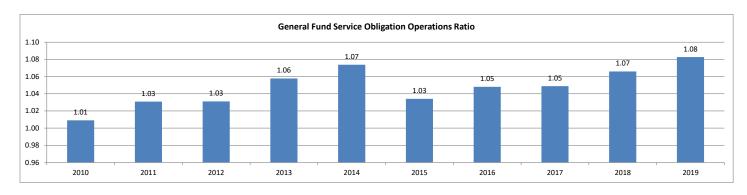
Moore County General Fund Financial Condition Analysis

Service Obligation

Operations Ratio Total Revenues Total Expenditures

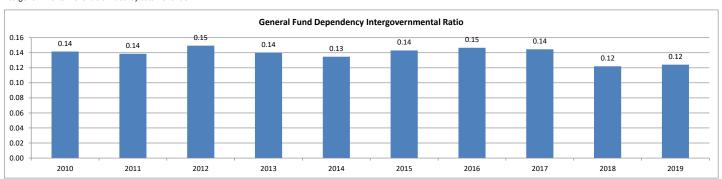
2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 1.03 1.03 1.06 1.07 1.03 1.05 1.07 1.01 1.05 1.08 \$83,014,318 \$84,412,559 \$85,292,227 \$87,657,134 \$89,664,730 \$91,014,621 \$91,398,922 \$94,249,242 \$95,511,412 \$100,902,206 \$82,265,248 \$81,887,524 \$82,721,258 \$82,871,243 \$83,504,851 \$88,016,373 \$87,203,143 \$89,859,421 \$89,597,922 \$93,192,201

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 Dependency Intergovernmental Ratio 0.14 0.14 0.15 0.14 0.13 0.14 0.15 0.12 0.12 Intergovernmental Revenue \$11,763,106 \$11,699,948 \$12,749,246 \$12,293,461 \$12,079,469 \$13,025,030 \$13,407,664 \$13,628,281 \$11,654,289 \$12.534.937 **Total Revenue** \$83,014,318 \$84,412,559 \$85,292,227 \$87,657,134 \$89,664,730 \$91,014,621 \$91,398,922 \$94,249,242 \$95,511,412 \$100,902,206

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



Financing Obligation

Debt Service Ratio Debt Service (inc education) **Total Expenditures**

2010 2011 0.12 0.14 \$10,011,380 \$11,362,211 \$11,079,312 \$10,649,783 \$10,578,464 \$10,341,515 \$10,104,069 \$9,791,970 \$7,913,157

2012 0.13

2013 0.13

2014 0.13

\$82,265,248 \$81,887,524 \$82,721,258 \$82,871,243 \$83,504,851 \$88,016,373 \$87,203,143 \$89,859,421 \$89,597,922

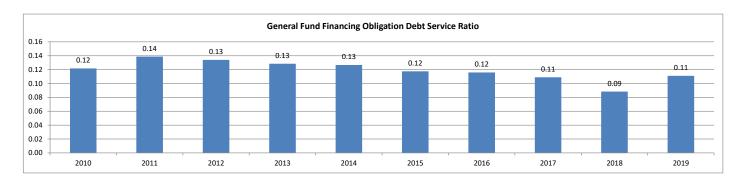
2015 0.12

2016 0.12

2018 2017 0.09

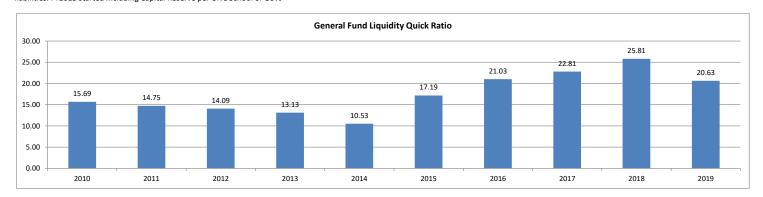
2019 0.11 \$10,351,080 \$93,192,201

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



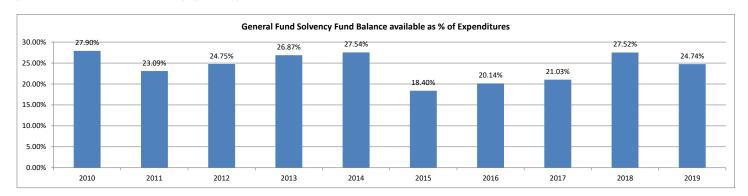
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Liquidity	Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81	25.81	20.63
	Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527	\$45,566,495	\$41,679,030
	Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791	\$1,765,500	\$2,020,765

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve per UNC School of Govt



		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Solvency (based on LGC calculation)	Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%	27.52%	24.74%
,	Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413
	Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979	-\$94,394	-\$83,699
	Less: Stabilization by Statute	-\$6,405,657	-\$10,677,817	-\$9,097,467	-\$7,940,606	-\$6,876,351	-\$7,089,668	-\$8,329,083	-\$8,790,370	-\$8,690,926	-\$10,449,239
	Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580	\$25,709,730	\$25,120,475
	Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899	\$93,419,885	\$101,521,566

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



Fund 250 Capital Reserve for Governmental Projects Activity Detail by Fiscal Year

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
Audited for June 30, 2017		\$23,680,690	\$23,680,690
radica for faile 50, 2017		\$23,000,030	<i>423,000,030</i>
FY2017-2018			
FY16-17 plus 17% Fiscal Policy, trans in FY17-18	Transferred to CR for Debt Service in FY18 \$2M	\$0	
Transfer to Parks & Rec Capital Project Fund	Approved at BOC meeting 9/5/17	-\$2,700,000	
Transfer to General Fund for Area I Roadway Improvements	Approved at BOC meeting 12/4/17-DOT reimburse	-\$146,300	
Transfer to General Fund for Area III SP Elem School Design Fees	Approved at BOC meeting 1/23/18-Bond reimburseable	-\$1,770,000	
Request for Design Fees for North Moore Project	TBD Schools to request June 2018	-\$1,033,000	
Audited for June 30, 2018		\$18,031,390	\$18,031,390
FY2018-2019			
Request for Design Fees for Pinehurst Elementary School	Architect Fees	-\$2,453,000	\$15,578,390
Pinehurst Modular Classrooms	Modular Classrooms	-\$2,400,000	\$13,178,390
SP Elementary BOC Meeting 1/8/19	Early Grading Project BOC meeting 1/8/19	-\$1,131,361	\$12,047,029
Sandhills Community College 2/19/19 BOC meeting	Request for Arch Fees on Medical Facility	-\$1,600,000	\$10,447,029
FY17-18 plus 17% Fiscal Policy, trans in FY18-19	Fiscal Policy 17% overage, \$2M to Debt Reserve	\$820,005	\$11,267,034
SP Elementary (JE completed 4/3/19)	Early Grading Project	\$1,131,361	\$12,398,395
Southern Pines - Reimbursement of Design Fees (4/3/19)	February-March 2019 Reimburse from GO's	\$1,770,000	\$14,168,395
Audited for June 30, 2019		\$14,168,395	\$14,168,395
FY2019-2020			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$146,300	\$20,092,331
Un-Audited for June 30, 2020		\$20,092,331	\$20,092,331

			General Fund 10	00			
		Fund I	Balance by Year (Audited)			
		Actual	Actual				Cash Equity (including
Fiscal Year	Beginning FB	Revenues	Expenditures	Transfers In/Out	Rev less Exp	Ending FB	investments-NCCMT)
2002-03	\$10,802,770	\$56,894,887	\$58,612,063	\$2,130,606	\$413,430	\$11,216,200	\$7,937,682
2003-04	\$11,216,200	\$67,210,790	\$63,011,559	\$952,674	\$5,151,905	\$16,368,105	\$12,311,042
2004-05	\$16,368,105	\$70,173,740	\$66,282,956	\$107,177	\$3,997,961	\$20,366,066	\$15,575,092
2005-06	\$20,366,066	\$74,248,568	\$69,526,817	-\$911,153	\$3,810,598	\$24,176,664	\$18,490,084
2006-07	\$24,176,664	\$76,416,125	\$74,843,109	-\$191,988	\$1,381,028	\$25,557,692	\$20,049,633
2007-08	\$25,557,692	\$88,289,702	\$78,802,975	-\$927,440	\$8,559,287	\$34,116,979	\$26,524,114
2008-09	\$34,116,979	\$87,431,946	\$83,883,876	-\$8,515,313	-\$4,967,243	\$29,149,736	\$23,416,525
2009-10	\$29,149,736	\$83,014,318	\$82,265,248	\$355,445	\$1,104,515	\$30,254,251	\$25,741,179
2010-11	\$30,254,251	\$84,412,559	\$82,131,900	-\$487,602	\$1,793,057	\$32,047,308	\$23,662,373
2011-12	\$32,047,308	\$85,292,227	\$82,721,258	-\$3,277,305	-\$706,336	\$31,340,972	\$23,387,757
2012-13	\$31,340,972	\$87,657,134	\$82,871,243	-\$4,427,574	\$358,317	\$31,699,289	\$25,153,473
2013-14	\$31,699,289	\$89,664,730	\$83,504,851	-\$6,079,493	\$80,386	\$31,779,675	\$26,471,444
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736	\$23,912,635
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438	\$20,946,171
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929	\$22,723,837
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050	\$27,535,305
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413	\$27,510,634
	, , , , , , , , , , , , , , , , , , , ,	,,,	, , .	7-7 7-	, ,,	,,,	, , , , , , ,
reakdown of FB:		FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
Reserved for:							
tate Statute		\$6,876,351	\$7,089,668	\$7,034,566	\$7,590,104	\$7,581,778	\$9,085,688
inancing Agreement cor	mpliance	\$0	\$0	\$0	\$0	\$0	\$0
nventories	pacc	\$109,767	\$106,781	\$82,304	\$92,868	\$94,394	\$83,699
ong-term Receivables		\$0	\$479,532	\$362,704	\$113,111	\$0	\$0
incumbrances, HR, ENV,	Prenaids	\$716,958	\$1,077,097	\$901,835	\$984,751	\$1,109,148	\$1,363,551
Inreserved, designated	•	ψ, 10,555	Ψ2,077,037	ψ30 <u>1</u>)003	ψ30 I)/ 01	ψ±,103,1 10	ψ <u>1</u> ,000,001
Subsequent Year's Expen		\$0	\$0	\$252,924	\$0	\$0	\$0
Capital Reserve Fund-De		\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Capital Expenses		\$0	\$0	\$400,000	\$200,000	\$400,000	\$500,000
Elections Capital Project		\$0 \$0	\$0	\$200.000	\$0	\$00,000	\$500,000
Risk Mgmt Fund		\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Courts Project		\$0	\$0	\$0	\$0	\$2,112,611	\$0
inv Protection/Solid Wa	sto	\$0	\$0	\$0	\$0	\$170,000	\$0
Parks & Recreation Proje		\$0 \$0	\$0	\$0	\$0	\$962,700	\$1,000,000
/ehicle Replacement Pla		\$0 \$0	\$0 \$0	\$315,000	\$250,000	\$400,000	\$260,000
Sov'tl Projects from FY20		\$0 \$0	\$0	\$560,240	\$230,000	\$400,000 \$0	\$200,000
Noore County Schools/A		\$0 \$0	\$0	\$300,240	\$1,700,000	\$0 \$0	\$1,000,568
ACS - Digital Learning	11 40 3ta1 (4/2019	\$0 \$0	\$0	\$0	\$418,310	\$224,768	\$20,848
R Fund - Subsequent ye	arc	\$0 \$0	\$0 \$0	\$0 \$0	\$418,310	\$224,708 \$0	\$1,000,000
evaluation - Subsequent ye		\$208,942	\$164,001	\$139,758	\$215,515	\$207,999	\$213,384
•	•			\$139,738 \$0			
andfill - Cell 5 - Subsequ	•	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
ssigned for Subsequent	, ,	, -					, -
nassigned Fund Balanc	е	\$20,093,708	\$16,568,657	\$16,811,107	\$17,516,270 \$30,000,030	\$18,231,652	\$18,125,675
otal Fund Balance		\$28,005,726	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413
	(CD E I D./ 1) 2	ć2 772 040	ćo	ćo.	ćo.	¢0	ćo.
ommitted for Debt Serv	` ,		\$0	\$0	\$0	\$0	\$0
otal Fund Balance (page	e 16 CAFR)	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413

		Emergency Mgn	nt Fund 200 - Specia	al Revenue Fund		
		Fund E	Balance by Year (Au	ıdited)		
		Actual	Actual			
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Cash Equity</u>
2002-03	\$692,958	\$2,822,603	\$2,751,286	\$71,317	\$764,275	\$886,916
2003-04	\$764,275	\$3,104,747	\$3,332,500	-\$227,753	\$536,522	\$681,870
2004-05	\$536,522	\$3,202,881	\$3,648,203	-\$445,322	\$91,200	\$146,401
2005-06	\$91,200	\$3,357,930	\$3,444,642	-\$86,712	\$4,488	\$71,952
2006-07	\$4,488	\$6,745,092	\$4,358,738	\$2,386,354	\$2,390,842	\$2,511,036
2007-08	\$2,390,842	\$5,836,512	\$4,460,038	\$1,376,474	\$3,767,316	\$3,692,410
2008-09	\$3,767,316	\$5,712,570	\$5,145,216	\$567,354	\$4,334,670	\$4,490,653
2009-10	\$4,334,670	\$5,299,205	\$4,512,003	\$787,202	\$5,121,872	\$4,961,280
2010-11	\$5,121,872	\$5,257,082	\$4,804,613	\$452,469	\$5,574,341	\$5,760,322
2011-12	\$5,574,341	\$5,582,086	\$8,219,385	-\$2,637,299	\$2,937,042	\$3,109,702
2012-13	\$2,937,042	\$5,522,147	\$5,524,651	-\$2,504	\$2,934,538	\$2,889,848
2013-14	\$2,934,538	\$5,904,253	\$6,120,503	-\$216,250	\$2,718,288	\$2,487,668
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461	\$1,681,772
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375	\$1,274,469
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184	\$1,576,274
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893	\$1,412,238
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522	\$2,157,120

	E91	1 Telephone Fu	nd 210 - Special Re	venue Fund (PSAP)			
		Fund E					
		Actual	Actual				
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB		Cash Equity
2002-03	\$364,992	\$585,176	\$425,071	\$160,105	\$525,097		\$519,628
2003-04	\$525,097	\$585,301	\$355,828	\$229,473	\$754,570		\$723,087
2004-05	\$754,570	\$587,983	\$485,700	\$102,283	\$856,853		\$817,486
2005-06	\$856,853	\$618,596	\$409,165	\$209,431	\$1,066,284		\$1,021,177
2006-07	\$1,066,284	\$632,354	\$938,838	-\$306,484	\$759,800		\$756,121
2007-08	\$759,800	\$632,429	\$649,194	-\$16,765	\$743,035		\$624,752
2008-09	\$743,035	\$632,354	\$272,932	\$359,422	\$1,102,457		\$1,050,244
2009-10	\$1,102,457	\$632,354	\$285,444	\$346,910	\$1,449,367		\$1,411,436
2010-11	\$1,449,367	\$647,640	\$373,965	\$273,675	\$1,723,042		\$1,675,560
2011-12	\$1,723,042	\$679,528	\$1,105,864	-\$426,336	\$1,296,706		\$1,271,097
2012-13	\$1,296,706	\$388,591	\$962,164	-\$573,573	\$723,133		\$706,355
2013-14	\$723,133	\$307,324	\$236,888	\$70,436	\$793,569		\$768,514
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900		\$978,496
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313		\$1,190,574
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529	(Backup 911 Center)	\$927,881
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237	(Backup 911 Center)	\$711,355
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054		\$796,219

	Moore Cou	nty Transporta	tion Services Fund 2	230 - Special Revenu	ue Fund	
		Fund E	Balance by Year (Au	ıdited)		
		Actual	Actual			
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Cash Equity</u>
2002-03	\$243,048	\$770,560	\$782,911	-\$12,351	\$230,697	\$180,363
2003-04	\$230,697	\$880,336	\$872,463	\$7,873	\$238,570	\$177,238
2004-05	\$238,570	\$785,284	\$730,838	\$54,446	\$293,016	\$238,333
2005-06	\$293,016	\$1,085,757	\$1,086,560	-\$803	\$292,213	\$225,905
2006-07	\$292,213	\$1,016,737	\$1,008,408	\$8,329	\$300,542	\$194,764
2007-08	\$300,542	\$1,393,810	\$1,372,867	\$20,943	\$321,485	\$183,928
2008-09	\$321,485	\$1,137,833	\$1,121,166	\$16,667	\$338,152	\$155,192
2009-10	\$338,152	\$1,290,560	\$1,198,947	\$91,613	\$429,765	\$330,986
2010-11	\$429,765	\$1,038,415	\$1,154,446	-\$116,031	\$313,734	\$198,793
2011-12	\$313,734	\$1,135,494	\$1,175,894	-\$40,400	\$273,334	\$43,821
2012-13	\$273,334	\$1,335,472	\$1,512,349	-\$176,877	\$96,457	\$4,254
2013-14	\$96,457	\$1,609,371	\$1,618,889	-\$9,518	\$86,939	\$4,053
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299	\$4,624
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259	\$328
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066	\$54,796
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142	\$57,991
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024	\$28,451

Ĭ		-	ent Fund 810 - Intern			
			Balance by Year (Auc	lited)	l lucus atulata d	Cook
Fiscal Year	Beginning FB	Actual <u>Revenues</u>	Actual Expenditures	Rev less Exp	Unrestricted Ending FB	Cash <u>Equity</u>
1991-92	\$49,691	\$721,898	\$622,206	\$99,692	\$149,383	\$212,51
1992-93	\$149,383	\$788,584	\$674,462	\$114,122	\$263,505	\$332,94
1993-94	\$263,505	\$889,676	\$1,058,667	-\$168,991	\$94,514	\$214,51
1994-95	\$94,514	\$985,766	\$995,815	-\$10,049	\$84,465	\$82,64
1995-96	\$84,465	\$1,145,646	\$1,222,789	-\$77,143	\$7,322	\$67,310
1996-97	\$7,324	\$1,357,933	\$1,354,631	\$3,302	\$10,626	\$155,62
1997-98	\$10,626	\$1,623,326	\$1,551,374	\$71,952	\$82,578	\$111,51
1998-99	\$82,578	\$2,086,570	\$2,092,654	-\$6,084	\$76,494	\$291,49
1999-2000	\$76,494	\$2,739,687	\$2,758,950	-\$19,263	\$57,231	\$27,48
2000-01	\$57,231	\$2,689,967	\$2,510,425	\$179,542	\$236,773	\$500,03
2001-02	\$236,773	\$2,851,406	\$3,068,850	-\$217,444	\$19,329	\$312,093
2002-03	\$19,329	\$3,600,436	\$3,146,914	\$453,522	\$472,851	\$757,677
2003-04	\$472,851	\$4,542,815	\$3,908,667	\$634,148	\$1,106,999	\$1,455,849
2004-05	\$1,106,999	\$4,988,706	\$4,784,037	\$204,669	\$1,311,668	\$1,598,203
2005-06	\$1,311,668	\$5,799,181	\$4,891,675	\$907,506	\$2,219,174	\$2,454,659
2006-07	\$2,219,174	\$6,122,296	\$6,340,424	-\$218,128	\$2,001,046	\$2,449,726
2007-08	\$2,001,046	\$7,067,822	\$5,395,379	\$1,672,443	\$3,673,489	\$4,025,362
2008-09 2009-10	\$3,673,489 \$3,786,981	\$6,748,240 \$5,889,234	\$6,634,748 \$5,798,944	\$113,492 \$90,290	\$3,786,981 \$3,877,271	\$4,325,798 \$3,998,240
2010-11	\$3,877,271	\$5,568,292	\$6,637,516	-\$1,069,224	\$2,808,047	\$3,059,150
2011-12	\$2,808,047	\$6,447,715	\$7,585,301	-\$1,069,224	\$1,670,461	\$1,847,012
2012-13	\$1,670,461	\$7,469,871	\$8,685,943	-\$1,216,072	\$454,389	\$684,665
2013-14	\$454,389	\$8,357,980	\$8,575,021	-\$217,041	\$237,348	\$954,102
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367	\$1,747,897
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238	\$1,796,026
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897	\$2,242,173
		Water Pol	lution Control Plant	Fund 600		
		Fund Balan	ce by Year (Audited) Enterprise		
		Actual	Actual			
					Ending FB (inc	Cash Equity &
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	<u>Assets)</u>	<u>Investments</u>
1991-92	\$4,069,480	\$1,929,855	\$1,729,432	\$200,423	\$4,269,903	\$6,660
1992-93						
1993-94	\$4,269,903	\$1,945,458	\$2,025,674	-\$80,216	\$4,189,687	\$80,130
	\$4,189,687	\$2,166,045	\$2,116,641	\$49,404	\$4,189,687 \$4,239,091	\$80,130 \$1,270,225
1994-95	\$4,189,687 \$4,239,091	\$2,166,045 \$2,127,577	\$2,116,641 \$2,095,967	\$49,404 \$31,610	\$4,189,687 \$4,239,091 \$4,270,701	\$80,130 \$1,270,225 \$310,959
1995-96	\$4,189,687 \$4,239,091 \$4,270,701	\$2,166,045 \$2,127,577 \$1,875,436	\$2,116,641 \$2,095,967 \$2,184,350	\$49,404 \$31,610 -\$308,914	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787	\$80,130 \$1,270,225 \$310,959 \$188,771
1995-96 1996-97	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378	\$49,404 \$31,610 -\$308,914 -\$277,730	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989
1995-96 1996-97 1997-98	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903
1995-96 1996-97 1997-98 1998-99	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114
1995-96 1996-97 1997-98 1998-99 1999-2000	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,971,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,971,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,976,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,206 \$1,478,064 \$2,419,585 \$3,010,885 \$3,187,097
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,976,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,512
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,113,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,986 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,512 \$1,966,532
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$,055,036 \$2,289,336 \$2,710,442 \$2,352,080	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,207 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,512 \$1,966,532 \$605,005
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,512 \$1,966,532 \$605,005 \$1,659,263
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,889 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,905 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,886 \$3,187,097 \$3,526,512 \$1,966,532 \$605,005 \$1,659,263 \$2,082,825
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,068 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,339,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241	\$80,130 \$1,270,225 \$310,955 \$188,777 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,886 \$3,187,097 \$3,526,512 \$1,966,532 \$605,000 \$1,659,263 \$2,082,825 \$2,082,825 \$2,082,825 \$4,244,302
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,921,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,068 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,187,097 \$3,526,512 \$1,966,532 \$605,005 \$1,659,265 \$2,082,825 \$4,244,302 \$201,765
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512	\$80,130 \$1,270,225 \$310,959 \$188,771 \$328,989 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,512 \$1,966,532 \$605,005 \$1,659,265 \$2,082,825 \$4,244,302 \$201,769 \$194,635
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749	\$80,130 \$1,270,225 \$310,955 \$188,777 \$328,985 \$1,487,903 \$1,360,114 \$1,345,647 \$1,152,203 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,517 \$1,966,537 \$605,009 \$1,659,263 \$2,082,825 \$4,244,303 \$201,765 \$194,635 \$3,613,196
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,457,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213 \$5,146,873	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976 \$6,996,203	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237 -\$1,849,330	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419	\$80,130 \$1,270,225 \$310,955 \$188,777 \$328,985 \$1,487,903 \$1,360,114 \$1,345,643 \$1,152,200 \$1,478,064 \$2,419,585 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,517 \$1,966,537 \$605,000 \$1,659,263 \$2,082,825 \$4,244,307 \$201,765 \$194,635 \$3,613,196 \$3,613,196 \$3,613,196 \$1,256,144
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2011-12 2012-13 2013-14 2014-15 2015-16	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213 \$5,146,873 \$5,474,078	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976 \$6,996,203 \$4,894,745	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237 -\$1,849,330 \$579,333	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752	\$80,130 \$1,270,225 \$310,955 \$188,777 \$328,988 \$1,487,903 \$1,360,114 \$1,345,647 \$1,152,208 \$1,478,006 \$2,419,585 \$3,010,886 \$3,010,886 \$3,187,097 \$3,526,517 \$1,966,537 \$605,000 \$1,659,267 \$2,082,825 \$4,244,307 \$194,636 \$3,613,196 \$1,256,144 \$6,419,345
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16 2016-17	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,457,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213 \$5,146,873 \$5,474,078 \$5,306,285	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,907 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,333,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976 \$6,996,203 \$4,894,745 \$4,562,304	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237 -\$1,849,330 \$579,333 \$743,981	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752 \$17,664,733	\$80,130 \$1,270,225 \$310,955 \$188,777 \$328,985 \$1,487,905 \$1,360,112 \$1,345,641 \$1,152,200 \$1,478,064 \$2,419,581 \$3,010,885 \$3,010,885 \$3,187,097 \$3,526,517 \$1,966,537 \$605,000 \$1,659,263 \$2,082,825 \$4,244,307 \$201,765 \$1,966,307 \$1
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16 2016-17 2017-18	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752 \$17,664,733	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,968 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213 \$5,146,873 \$5,474,078 \$5,306,285 \$5,306,285	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,900 \$2,138,277 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,393,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976 \$6,996,203 \$4,894,745 \$4,562,304 \$5,189,888	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237 -\$1,849,330 \$579,333 \$743,981 \$75,785	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752 \$17,664,733 \$17,740,518	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,208 \$1,478,064 \$2,419,585 \$3,010,888 \$3,187,097 \$3,526,512 \$1,966,532 \$1,966,532 \$2,082,825 \$2,082,825 \$2,082,825 \$4,244,302 \$201,766 \$194,633 \$3,613,196 \$1,256,144 \$6,419,343 \$7,542,950 \$8,774,842
1995-96 1996-97 1997-98 1998-99 1999-2000 2000-01 2001-02 2002-03 2003-04 2004-05 2005-06 2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16 2016-17	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752	\$2,166,045 \$2,127,577 \$1,875,436 \$2,210,648 \$2,467,068 \$2,158,291 \$2,348,442 \$2,201,827 \$6,697,981 \$2,179,588 \$2,180,842 \$2,055,036 \$2,289,336 \$2,710,442 \$2,352,080 \$3,153,499 \$3,949,499 \$6,795,574 \$4,084,879 \$4,777,121 \$5,273,213 \$5,146,873 \$5,474,078 \$5,306,285 \$5,265,673 \$6,483,565	\$2,116,641 \$2,095,967 \$2,184,350 \$2,488,378 \$2,250,914 \$2,282,454 \$2,168,508 \$2,115,907 \$1,882,268 \$2,167,436 \$2,039,352 \$2,317,059 \$2,333,466 \$2,608,148 \$2,375,052 \$3,815,098 \$3,979,289 \$2,957,780 \$2,460,949 \$3,216,976 \$6,996,203 \$4,894,745 \$4,562,304	\$49,404 \$31,610 -\$308,914 -\$277,730 \$217,054 -\$124,163 \$179,934 \$85,927 \$4,559,704 \$297,320 \$13,406 \$15,684 -\$27,723 \$316,976 -\$256,068 \$778,447 \$134,401 \$2,816,285 \$1,127,099 \$2,316,172 \$2,056,237 -\$1,849,330 \$579,333 \$743,981 \$75,785 \$1,452,396	\$4,189,687 \$4,239,091 \$4,270,701 \$3,961,787 \$3,684,057 \$3,901,111 \$3,776,948 \$3,956,882 \$4,042,809 \$8,602,513 \$8,899,833 \$8,913,239 \$8,928,923 \$8,901,200 \$9,218,176 \$8,962,108 \$9,740,555 \$9,874,956 \$12,691,241 \$13,818,340 \$16,134,512 \$18,190,749 \$16,341,419 \$16,920,752 \$17,664,733	\$80,130 \$1,270,225 \$310,955 \$188,771 \$328,985 \$1,487,903 \$1,360,114 \$1,345,641 \$1,152,206 \$1,478,064 \$2,419,585 \$3,010,885 \$3,187,097

			ities Fund 610 Wate ce by Year (Audited			
		Actual	Actual	Litterprise		
		Actual	Actual		Ending FB (inc	Cash Equity &
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	Investments
1997-98 MOWASA				\$0	\$0	
1998-99 MOWASA				\$0	\$4,025,082	
1999-2000-County	\$4,025,082	\$5,758,384	\$5,021,742	\$736,642	\$4,761,724	\$2,101,245
2000-01	\$4,761,724	\$5,576,912	\$4,947,960	\$628,952	\$5,390,676	\$2,416,130
2001-02	\$5,390,676	\$5,827,233	\$4,774,219	\$1,053,014	\$6,443,690	\$3,219,709
2002-03	\$6,443,690	\$7,922,879	\$4,709,097	\$3,213,782	\$9,657,472	\$3,650,029
2003-04	\$9,657,472	\$5,872,466	\$5,277,879	\$594,587	\$10,252,059	\$4,100,781
2004-05	\$10,252,059	\$6,176,595	\$5,033,792	\$1,142,803	\$11,394,862	\$5,140,828
2005-06	\$11,394,862	\$7,027,036	\$5,576,889	\$1,450,147	\$12,845,009	\$6,414,951
2006-07	\$12,845,009	\$8,321,155	\$6,570,420	\$1,750,735	\$14,595,744	\$5,271,091
2007-08	\$14,595,744	\$7,307,986	\$6,449,772	\$858,214	\$15,453,958	\$2,895,475
2008-09	\$15,453,958	\$7,584,695	\$7,428,341	\$156,354	\$15,610,312	\$3,127,011
2009-10	\$15,610,312	\$10,891,859	\$8,009,063	\$2,882,796	\$18,493,108	\$3,090,354
2010-11	\$18,493,108	\$8,711,884	\$8,673,356	\$38,528	\$18,531,636	\$4,245,197
2011-12	\$18,531,636	\$8,366,897	\$8,869,207	-\$502,310	\$18,029,326	\$2,532,271
2012-13	\$18,029,326	\$10,629,296	\$8,835,962	\$1,793,334	\$19,822,660	\$2,459,735
2013-14	\$19,822,660	\$9,129,456	\$9,461,501	-\$332,045	\$19,490,615	\$2,943,559
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752	\$3,220,749
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$338,012	\$24,001,764	\$4,195,496
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342	\$3,810,873
		(includes transfers in	n & out)	(includes assets)	

		East Mo	ore Water District I	Fund 620		
	Fund Balance by Year (Audited) Enterprise					
		Actual	Actual			
					Ending FB (inc	
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	<u>Assets)</u>	Cash Equity
2003-04	\$1,343,291	\$356,658	\$397,366	-\$40,708	\$1,302,583	\$9,609
2004-05	\$1,302,583	\$578,599	\$324,325	\$254,274	\$1,556,857	\$48,778
2005-06	\$1,556,857	\$464,058	\$393,099	\$70,959	\$1,627,816	\$4,445
2006-07	\$1,627,816	\$351,512	\$422,642	-\$71,130	\$1,556,686	\$1,347
2007-08	\$1,556,686	\$2,738,935	\$989,379	\$1,749,556	\$3,306,242	\$130,092
2008-09	\$3,306,242	\$1,880,395	\$922,415	\$957,980	\$4,264,222	\$765
2009-10	\$4,264,222	\$1,664,296	\$1,297,513	\$366,783	\$4,631,005	\$107,735
2010-11	\$4,631,005	\$1,593,149	\$1,967,862	-\$374,713	\$4,256,292	\$194,368
2011-12	\$4,256,292	\$1,508,036	\$2,175,943	-\$667,907	\$3,588,385	\$196,894
2012-13	\$3,588,385	\$1,561,109	\$2,134,774	-\$573,665	\$3,014,720	\$240,016
2013-14	\$3,014,720	\$1,724,040	\$2,112,071	-\$388,031	\$2,626,689	\$424,402
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746	\$1,056,261
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315	\$1,365,566
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788	\$1,534,446
					(includes assets and bonds payable	e)

Capital Reserve for G	iovt Projects - Fund 250 - S	oecial Revenue	Fund			
·	·	Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2008-09 *	\$0	\$8,624,250	\$1,981,200	\$6,643,050	\$6,643,050	\$6,643,050
2009-10	\$6,643,050	\$4,540,992	\$4,365,285	\$175,707	\$6,818,757	\$6,618,757
2010-11	\$6,818,757	\$13,648,853	\$12,749,024	\$899,829	\$7,718,586 **	\$7,718,586
2011-12	\$7,718,586	\$1,590,552	\$253,896	\$1,336,656	\$9,055,242	\$9,055,242
2012-13	\$9,055,242	\$4,141,300	\$6,623,029	-\$2,481,729	\$6,573,513	\$6,573,513
2013-14	\$6,573,513	\$6,544,259	\$375,000	\$6,169,259	\$12,742,772	\$12,742,772
2014-15	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-16	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277 (Airport)	\$22,186,277
2016-17	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-18	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-19	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-20	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031
Capital Reserve for D	ebt Service - Fund 251 - Sp	ecial Revenue F	und			
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2010-11	\$0	\$6,248,783	\$0	\$6,248,783	\$6,248,783	\$6,248,783
2011-12	\$6,248,783	\$0	\$1,800,000	-\$1,800,000	\$4,448,783	\$4,448,783
2012-13	\$4,448,783	\$0	\$609,363	-\$609,363	\$3,839,420	\$3,839,420
2013-14	\$3,839,420	\$0	\$65,471	-\$65,471	\$3,773,949	\$3,773,949
2014-15	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0
2017-18	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-19	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-20	\$2,000,000	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Capital Reserve for E	nterprise Capital - Fund 25	2 - Special Reve	nue Fund			
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2010-11	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-12	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-13	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-14	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-15	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-16	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-17	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-18	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-19	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-20	\$1,433,391	\$0	\$0	\$0	\$1,433,391	\$1,433,391

Capital Reserve for Capita	I Projects - Fund 253	Sandhills Comr	munity College (6%	of CR transfer)		
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	<u>Equity</u>
2014-2015	\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
2015-2016	\$454,079	\$208,048	\$662,127	-\$454,079	\$0 transfer to SCC	\$0
2016-2017	\$0	\$233,963	\$233,963	\$0	\$0 transfer to SCC	\$0
2017-2018	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-2019	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-2020 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
Capital Reserve for Debt S	Service Reduction - Fu		•	ege (loan payback)		
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	<u>Expenditures</u>	Rev less Exp	Ending FB	<u>Equity</u>
2014-2015	\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
2015-2016	\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
2016-2017	\$0	\$89,530	\$89,530	\$0	\$0	\$0
2017-2018	\$0	\$598,906	\$598,906	\$0	\$0	\$0
2018-2019	\$0	\$604,165	\$604,165	\$0	\$0	\$0
2019-2020	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
Capital Reserve for Capita	al Reserve Projects MC		•	ols		
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	<u>Expenditures</u>	Rev less Exp	Ending FB	<u>Equity</u>
2019-2020	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)	\$1,000,568
Capital Reserve for Debt S	Service Reduction - Fu	nd 256 - Moore	County Schools			
		Actual	Actual			Cash
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2014-2015	\$0	\$0	\$0	\$0	\$0	\$0
2015-2016	\$0	\$0	\$0	\$0	\$0	\$0
2016-2017	\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290
2017-2018	\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
2018-2019	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt	\$587,485
2019-2020	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)	\$4,198,628

Moore County Department of Health Services (General Fund)

Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

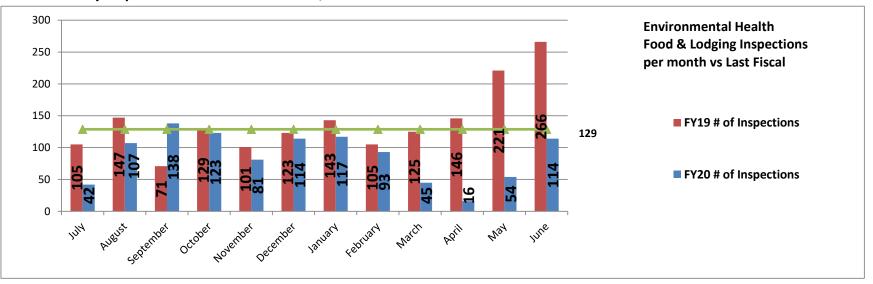
Revenue Sources FY20 Budget:	%	Allocation	FY20 Budgeted Staffing Positions:		
Fees	\$1,191,182	28.48%	49 Full-Time		
Grants	\$775,410	18.54%	0 Part-Time		
County Property Tax	\$2,215,280	52.97% The Health Board appoints a local Health Director after consultation with t			
		Board of (Commissioners. The Health Board also may impose fees for services		
Total FY20 Expenditure Budget:	\$4,181,872	rendered	by the Health Department. The Director is paid by the County.		
		Employee	s are subject to Office of State Personnel guidelines.		

Department Director: Robert Wittmann

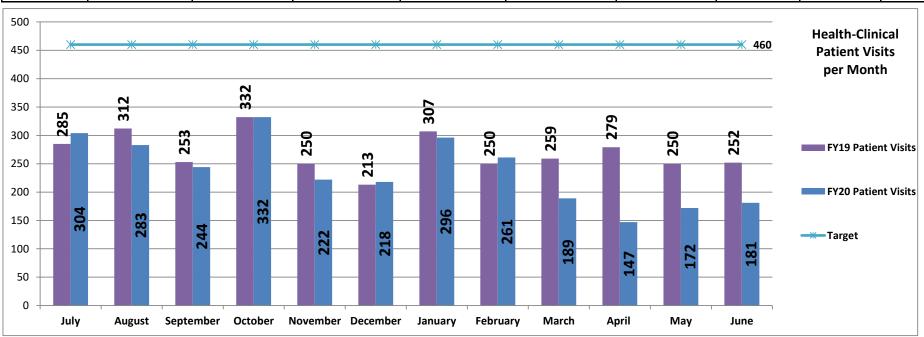
Department Director email: rwittmann@moorecountync.gov

Env Health Food & Lodging Inspections	FY20	FY19	FY18	FY17	FY16	FY15	FY14	Target
MONTH	# of Inspections	Target						
July	42	105	49	97	94	95	104	129
August	107	147	108	142	90	110	112	129
September	138	71	104	111	133	116	121	129
October	123	129	99	132	111	148	133	129
November	81	101	59	119	107	103	124	129
December	114	123	62	121	154	149	137	129
January	117	143	58	82	91	78	55	129
February	93	105	92	90	206	106	104	129
March	45	125	54	118	139	155	161	129
April	16	146	94	87	148	138	137	129
May	54	221	130	128	192	212	182	129
June	114	266	87	45	236	200	109	129
Total	1044	1682	996	1272	1701	1610	1479	1545

Moore County Department of Health Services, continued



	Health Clinical Patient Visits								
	FY13 Patient	FY14 Patient		FY16 Patient		FY18 Patient	FY19 Patient	FY20 Patient	Target
MONTH	Visits	Visits	FY15 Patient Visits	Visits	FY17 Patient Visits	Visits	Visits	Visits	Target
July	499	430	375	396	345	211	285	304	460
August	487	443	376	438	466	321	312	283	460
September	449	475	418	416	398	253	253	244	460
October	671	468	400	395	374	330	332	332	460
November	469	335	309	386	351	302	250	222	460
December	412	362	335	359	324	217	213	218	460
January	480	382	288	375	325	329	307	296	460
February	412	361	275	425	300	290	250	261	460
March	373	359	376	401	282	303	259	189	460
April	445	418	374	366	190	297	279	147	460
May	442	346	282	366	271	311	250	172	460
June	397	365	387	383	205	292	252	181	460
Total	5,536	4,744	4,195	4,706	3,831	3,456	3,242	2,849	5,520



Moore County Department of Human Resources (General Fund)

Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

Revenue Sources FY20 Budget: FY20 Budgeted Staffing Positions:

County Property Tax \$297,609 3 Full-Time

0 Part-Time

Total FY20 Expenditure Budget: \$297,609

Department Director: Dawn Gilbert, Director

Department Director email: dgilbert@moorecountync.gov

	HUMAN RESOURCES							
FY 19/20 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level		
Jul 19	686	650.5	35.5	3.0	3.0	94.83%		
Aug 19	686	634.5	38.5	14.0	17.0	92.49%		
Sep 19	686	654.5	31.5	9.0	26.0	95.41%		
Oct 19	686	663.5	22.5	4.0	30.0	96.72%		
Nov 19	686	656.5	29.5	11.0	41.0	95.70%		
Dec 19	686	654.0	32.0	8.0	49.0	95.34%		
Jan 20	686	652.5	33.5	10.0	59.0	95.12%		
Feb 20	687	658.5	28.5	3.0	62.0	95.85%		
Mar 20	687	657.0	30.0	12.0	74.0	95.63%		
Apr 20	687	653.5	33.5	4.0	78.0	95.12%		
May 20	687	659.0	28.0	1.0	79.0	95.92%		
Jun 20	687	659.0	28.0	10.0	89.0	95.92%		
Average	686.4	654.4	30.9	7.4	50.6	95.34%		

Moore County Department of Risk Management (Internal Service Fund)

Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Revenue Sources FY20 Budget:

Health, Dental, Pharmacy Claims	\$6,169,800
Liability & Property Insurance	\$238,260
Life Insurance	\$133,466
Unemployment	\$40,000
Wellness Works	\$338,000
Worker's Compensation Premium	\$273,711
Worker's Compensation Claims	\$180,973
Insurance Reimbursements	\$375,000
Non-Employer Contributions	\$1,359,147
Total Revenue Sources	\$9,108,357

\$9,108,357

Total FY20 Expenditure Budget

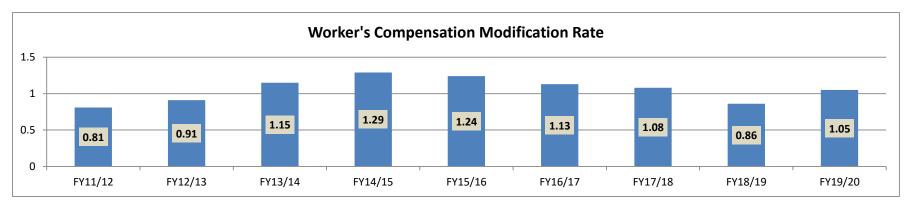
Department Director: Dawn Gilbert

Department Director email: dgilbert@moorecountync.gov

FY20 Budgeted Staffing Positions:

1 Full-Time0 Part-Time

Moore County Department of Risk Management, continued



Risk Management Fund FY18/19							
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$8,338,676				
Jul-18	\$830,179	\$896,279	\$694,890				
Aug-18	479,213	\$1,092,343	\$694,890				
Sep-18	488,286	\$488,578	\$694,890				
Oct-18	1,821,721	\$1,461,632	\$694,890				
Nov-18	1,234,535	\$628,002	\$694,890				
Dec-18	557,554	\$496,756	\$694,890				
Jan-19	837,440	\$1,052,502	\$694,890				
Feb-19	695,537	\$890,245	\$694,890				
Mar-19	621,057	\$809,557	\$694,890				
Apr-19	888,363	\$544,873	\$694,890				
May-19	\$890,762	\$946,623	\$694,890				
Jun-19	1,143,408	\$922,686	\$694,890				
Totals	10,488,055	10,230,077	8,338,676				

	Risk Management Fund FY19/20							
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,108,357					
Jul-19	\$808,721	\$983,248	\$759,030					
Aug-19	543,623	\$851,488	\$759,030					
Sep-19	541,031	\$889,442	\$759,030					
Oct-19	1,088,031	\$740,392	\$759,030					
Nov-19	551,335	\$971,662	\$759,030					
Dec-19	1,561,452	\$717,228	\$759,030					
Jan-20	828,764	\$707,462	\$759,030					
Feb-20	659,672	\$1,022,022	\$759,030					
Mar-20	545,458	\$732,649	\$759,030					
Apr-20	1,105,510	\$563,669	\$759,030					
May-20	\$587,753	\$672,695	\$759,030					
Jun-20	1,259,299	\$903,676	\$759,030					
Totals	10,080,649	9,755,634	9,108,357					

257,978 325,015

Moore County Department of Information Technology (General Fund)

Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

Revenue Sources FY20 Budget:

FY20 Budgeted Staffing Positions:

County Property Tax \$1,96

\$1,966,816

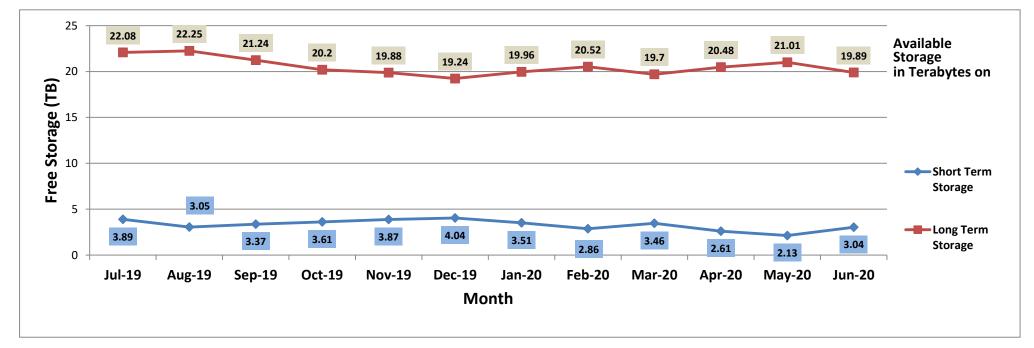
12 Full-Time0 Part-Time

Total FY20 Expenditure Budget:

\$1,966,816

Department Director: Chris Butts

Department Director email: cbutts@moorecountync.gov



Moore County Department of Geographic Information Systems (GIS)

Department Narrative:

The GIS Department provides analysis and mapping services for all county departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS Website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County Website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

\$311,499

Revenue Sources FY19/20 Budget:

Fees/Road Names Changes\$3,000E911 Services\$42,000Utilities Services\$60,000County Property Tax\$206,499

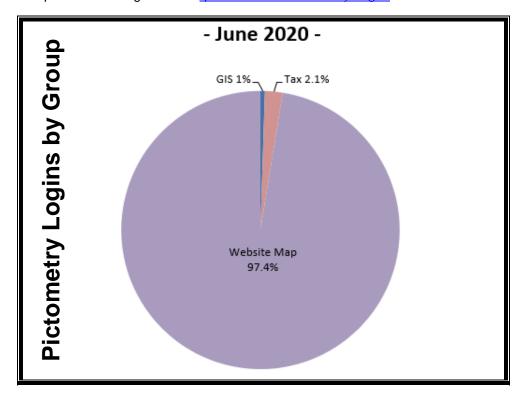
FY18/19 Staffing Positions:

3 Full-Time 0 Part-Time

Total FY19/20 Expenditure Budget:

Supervised by: Rachel Patterson

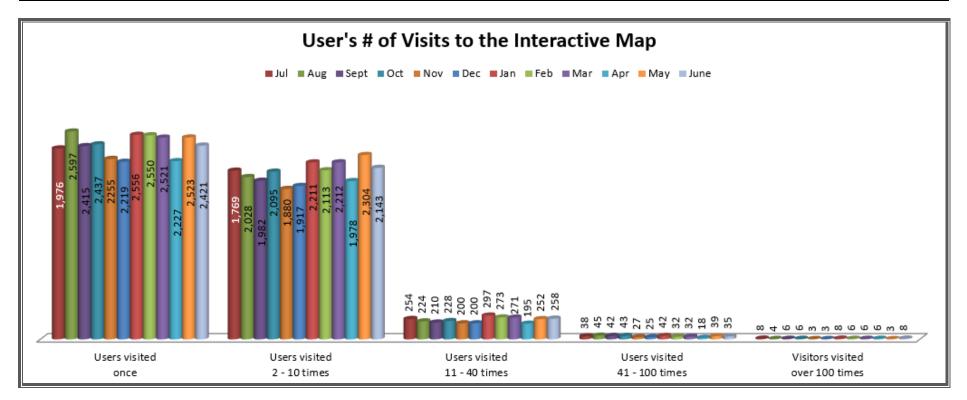
Department Manager email: rpatterson@moorecountync.gov



GIS - E-911 Address Assignment Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county **Address** Total Month Edits/Adds Addresses July 2019 222 63,572 August 2019 152 63.691 128 63.755 September 2019 October 2019 112 63,860 57 November 2019 63,898 133 December 2019 63,953 January 2020 164 64,059 136 February 2020 64,095 March 2020 492 64,452 April 2020 190 64,565 May 2020 83 64,584 June 2020 157 64.652

Moore County Department of Geographic Information Systems (GIS), continued

		GIS Interactive Map Website											
							Fiscal Year	r 201 9-202	20				
Users visited	Avg for FY 18-19	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Once	2,144	2,386	2,597	2,415	2,437	2,255	2,219	2,556	2,550	2,521	2,227	2,523	2,421
2 - 10 times	1,871	2,108	2,028	1,982	2,095	1,880	1,917	2,211	2,113	2,212	1,978	2,304	2,143
11 - 40 times	208	254	224	210	228	200	200	297	273	271	195	252	258
41 - 100 times	36	38	45	42	43	27	25	42	32	32	18	39	35
over 100 times	7	8	4	6	6	3	3	8	6	6	6	3	8
Total Users	4,265	4,794	4,898	4,655	4,809	4,365	4,364	5,114	4,974	5,042	4,424	5,121	4,865
Website can be	found	https://v	ww.moo	recountync	.gov/gis#r	napping							



Moore County Library (General Fund)

Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about uncoming programs may also be found on Moore County Library's Facebook page.

Revenue Sources FY20 Budget:

Fees/Donations \$59,422 County Property Tax \$605,511

Total FY20 Expenditure Budget: \$664,933

Department Director: Alice Thomas

Department Director email: alice.thomas@srls.info

FY20 Budgeted Staffing Positions:

9 Full-Time 0 Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

		Library FY19/202	0		
Month	Circulation (includes eResources)	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs (inc on- line)	# People Using Computers
Jul-19	13,817	11,175	99	1,170	802
Aug-19	12,091	9,382	65	784	829
Sep-19	12,507	9,539	80	839	781
Oct-19	13,359	11,452	111	1,773	715
Nov-19	10,470	8,366	83	824	678
Dec-19	9,844	7,663	77	985	587
Jan-20	11,768	9,062	80	829	752
Feb-20	11,191	8,750	86	724	684
Mar-20	8,234	4,974	48	445	342
Apr-20	1,867	0	13	6,342	110
May-20	2,231	123	23	3,929	149
Jun-20	4,291	464	21	2,002	193
<u> </u>	111,670	80,950	786	20,646	6,622

	L	ibrary FY18/1	.9		
Month	Circulation (includes eResources)	# of Persons/Do or Count-All Branches	# of Programs	# People Attending Programs	# People Using Computers
Jul-18	14,236	11,271	77	1,546	1,035
Aug-18	13,072	10,217	61	861	1,037
Sep-18	11,767	8,304	56	495	685
Oct-18	12,982	11,248	75	1,154	909
Nov-18	11,506	8,881	66	665	708
Dec-18	10,108	7,719	53	1,082	666
Jan-19	11,940	10,019	74	765	874
Feb-19	11,178	9,567	78	741	897
Mar-19	11,279	9,590	89	1,111	948
Apr-19	11,125	9,586	111	1,374	772
May-19	11,200	9,574	92	1,008	779
Jun-19	13,007	10,763	83	1,592	914
_	143,400	116,739	915	12,394	

Library EV18/19

*includes storytime-April-June 2020

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY20 Budget:

Fees/Donations/Sponsors \$129,700
Concession Sales \$65,000
County Property Tax \$466,954

Total FY20 Expenditure Budget:

\$661,654

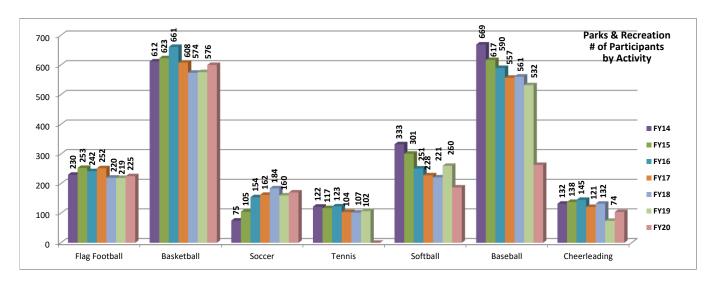
Department Director: Billy Ransom

Department Director email: bransom@moorecountync.gov

FY20 Budgeted Staffing Positions:

Full-Time

0 Part-Time



Parks & Recreation	Concession Sales Bud	get vs Actual
	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870
FY18	\$58,000	\$61,249
FY19	\$58,000	\$51,955
FY20	\$65,000	\$15,460

Parks & Recreation									
Event Participants	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Flag Football	230	204	230	253	242	252	220	219	225
Basketball	655	653	612	623	661	608	574	576	600
Soccer	59	102	75	105	154	162	184	160	170
Tennis	129	141	122	117	123	104	102	107	0
Softball	330	322	333	301	251	228	221	260	187
Baseball	669	734	669	617	590	557	561	532	263
Cheerleading	<u>122</u>	<u>120</u>	<u>132</u>	138	<u>145</u>	<u>121</u>	<u>132</u>	<u>74</u>	<u>104</u>
Total	2,194	2,276	2,173	2,154	2,166	2,032	1,994	1,928	1,549

Moore County Department of Planning and Code Enforcement (General Fund)

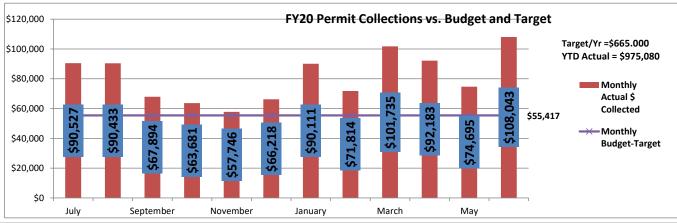
Department Narrative:

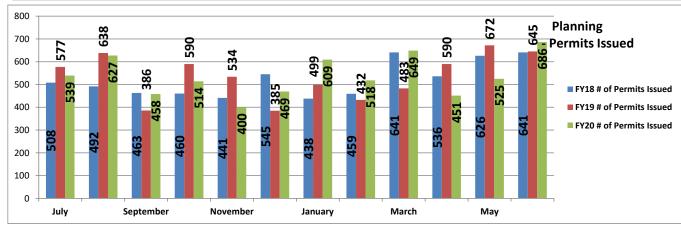
Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

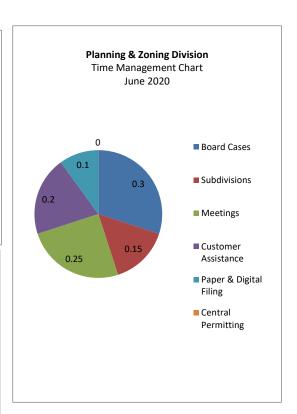
Planning Budget				Code Enforcement/Permitting Budge	et		
Revenue Sources FY20 Budget:		FY20 Bud	geted Staffing Positions:	Revenue Sources FY20 Budget:	÷	FY20 Budge	ted Staffing Positions:
Fees/Home Recovery	\$4,000	4.84	Full-Time	Code Enf Fees	\$665,000	5.83	Full-Time
County Property Tax	\$404,714	0	Part-Time			0	Part-Time
Total FY20 Expenditure Budget:	\$408,714			Total FY20 Expenditure B	udget:	\$557,878	

Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov







Moore County Community Development Division Multi Year Grant Fund

Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP19) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP17) are funds from the HOME Investment Partnerships Program.

URP19 Program objectives: (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

ESFRLP17 Program objectives: (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

Budget:

ESFRLP17 \$175,000 up to \$500,000 (no local matching funds)

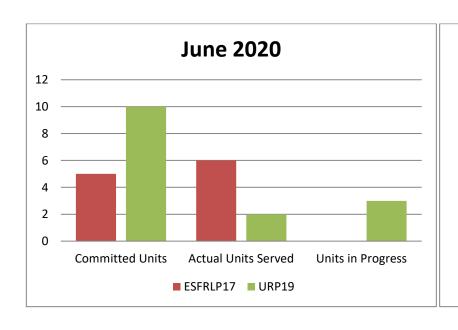
URP19 \$100,000 plus \$5,000 local matching funds

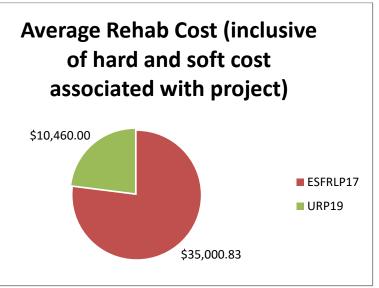
Term Dates:

ESFRLP17 February 9, 2017 to June 30, 2020 URP19 July 30, 2019 to December 31, 2020

Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov





Moore County Department of Transportation Services Fund (Special Revenue Fund)

Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

Revenue Sources FY20 Budget:

 User Fees
 \$626,182

 Grants
 \$919,535

 Surplus
 \$40,000

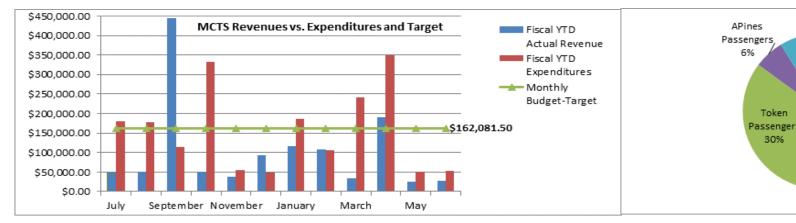
Total FY20 Expenditure Budget: \$1,585,717

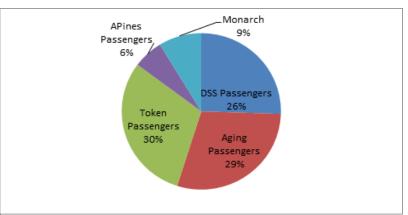
FY20 Budgeted Staffing Positions:

13.33 Full-Time 2 Part-Time

Department Director: Debra Ensminger

Department Director email: densminger@moorecountync.gov





Moore County Property Management (General Fund)

Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Revenue Sources FY20 Original Budget: FY20 Budgeted Staffing Positions:

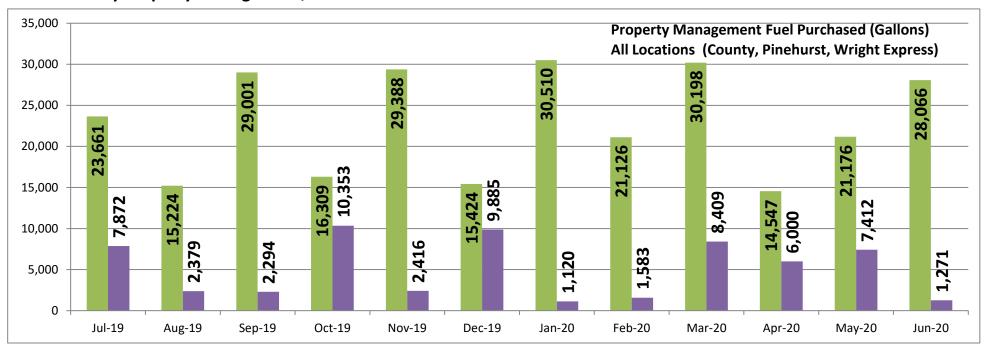
Property Tax \$4,475,301 27 Full-Time Fuel Sales \$40,000 0 Part-Time

Total FY20 Expenditure Original Budget: \$4,515,301 Department Director: Bobby Lake

Department Director email: blake@moorecountync.gov

Utility Costs - FY20	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-19	\$51,675	\$42,216	\$1,004	\$0	\$5,979	\$1,844	\$15,442	\$0	\$74,100	\$44,060
Aug-19	\$51,675	\$41,780	\$1,004	\$0	\$5,979	\$2,229	\$15,442	\$19,035	\$74,100	\$63,044
Sep-19	\$51,675	\$57,620	\$1,004	\$0	\$5,979	\$2,777	\$15,442	\$17,032	\$74,100	\$77,430
Oct-19	\$51,675	\$49,719	\$1,004	\$0	\$5,979	\$2,761	\$15,442	\$19,916	\$74,100	\$72,395
Nov-19	\$51,675	\$47,798	\$1,004	\$0	\$5 <i>,</i> 979	\$3,746	\$15,442	\$14,114	\$74,100	\$65,657
Dec-19	\$51,675	\$47,345	\$1,004	\$0	\$5,979	\$3,844	\$15,442	\$11,723	\$74,100	\$62,913
Jan-20	\$51,675	\$42,432	\$1,004	\$0	\$5,979	\$4,572	\$15,442	\$9,199	\$74,100	\$56,202
Feb-20	\$51,675	\$49,683	\$1,004	\$817	\$5,979	\$3,359	\$15,442	\$11,090	\$74,100	\$64,949
Mar-20	\$51,675	\$42,149	\$1,004	\$8,012	\$5,979	\$3,831	\$15,442	\$10,107	\$74,100	\$64,099
Apr-20	\$51,675	\$37,085	\$1,004	\$0	\$5,979	\$1,025	\$15,442	\$10,555	\$74,100	\$48,665
May-20	\$51,675	\$38,863	\$1,004	\$0	\$5,979	\$1,771	\$15,442	\$9,477	\$74,100	\$50,111
Jun-20	\$51,675	\$92,475	\$1,004	\$0	\$5,979	\$547	\$15,442	\$20,257	\$74,100	\$113,279
Totals	\$620,100	\$589,164	\$12,050	\$8,829	\$71,750	\$32,307	\$185,300	\$152,504	\$889,200	\$782,804

Moore County Property Management, continued



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (https://rod.moorecountync.gov). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY20 Budget: Total FY20 Expenditure Budget: \$1,525,723 FY20 Budgeted Staffing Positions:

 Fees
 \$2,200,000
 10
 Full-Time

 Automation Fund
 \$68,000
 0
 Part-Time

Vital Records Fund \$2,000 Department Director: Judy Martin

State Treasurer Fund \$88,800 Department Director email: jmartin@moorecountync.gov

Total Revenue \$2,358,800

	Register of Dee	ds - Recordings	and Revenues by Month	& YTD FY20	
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY20	FY20 Original Budgeted Revenues	YTD % Rev/FY20 Budget
Jul-19	2,156	\$214,563	\$214,563	\$2,358,800	9.10%
Aug-19	2,192	\$233,228	\$447,790	\$2,358,800	18.98%
Sep-19	2,015	\$177,385	\$625,175	\$2,358,800	26.50%
Oct-19	2,217	\$232,631	\$857,806	\$2,358,800	36.37%
Nov-19	1,898	\$202,474	\$1,060,280	\$2,358,800	44.95%
Dec-19	2,092	\$232,839	\$1,293,119	\$2,358,800	54.82%
Jan-20	2,198	\$192,352	\$1,485,471	\$2,358,800	62.98%
Feb-20	2,111	\$208,205	\$1,693,676	\$2,358,800	71.80%
Mar-20	2,283	\$251,336	\$1,945,012	\$2,358,800	82.46%
Apr-20	2,092	\$216,534	\$2,161,546	\$2,358,800	91.64%
May-20	2,307	\$236,438	\$2,397,984	\$2,358,800	101.66%
Jun-20	2,650	\$281,853	\$2,679,837	\$2,358,800	113.61%

	Register	of Deeds - R	ecordings and Reve	nues by Month & YTD FY1	9
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY19	FY19 Original Budgeted Revenues	YTD % Rev/FY19 Budget
Jul-18	2,029	\$237,670	\$237,670	\$2,358,800	10.08%
Aug-18	2,124	\$247,591	\$485,261	\$2,358,800	20.57%
Sep-18	1,550	\$163,421	\$648,682	\$2,358,800	27.50%
Oct-18	1,917	\$197,518	\$846,200	\$2,358,800	35.87%
Nov-18	1,543	\$167,842	\$1,014,041	\$2,358,800	42.99%
Dec-18	1,661	\$224,603	\$1,238,644	\$2,358,800	52.51%
Jan-19	1,616	\$145,087	\$1,383,731	\$2,358,800	58.66%
Feb-19	1,562	\$146,410	\$1,530,141	\$2,358,800	64.87%
Mar-19	1,914	\$188,849	\$1,718,990	\$2,358,800	72.88%
Apr-19	2,069	\$271,470	\$1,990,460	\$2,358,800	84.38%
May-19	2,330	\$281,926	\$2,272,386	\$2,358,800	96.34%
Jun-19	2,004	\$263,791	\$2,536,177	\$2,358,800	107.52%

^{*}Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

COMMERCIAL PROPERTY SALES REPORT MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2019-6/30/2020

		MOORE COL	JNTY REGISTER OF DEEDS Begi		9-6/30/2020	
DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP	DESCRIPTION
7/1/2019	B5155/240	Trotter Square, LLC	\$1,185,000.00	\$2,417.40	\$1,208.70	Commercial Retail 1.54 AC Pinehurst
7/2/2019	B5156/382	Bule Gem, Inc.	\$2,000,000.00	\$4,080.00	\$2,040.00	Tracts Health Spa Sou Pines
7/10/2019	B5159/187	ARA Investment Properties, LLC	\$1,300,000.00	\$2,652.00	\$1,326.00	1.42 AC Restaurant Ruby Tuesday Bldg Aberdeen
7/10/2019	B5159/258	Elizabeth Markey	\$149,000.00	\$303.96	\$151.98	3.24 AC Restaurant Mama's Kitchen Bldg Vass
7/11/2019	B5159/317	JDN Group, LLC	\$100,000.00	\$204.00	\$102.00	4.14 AC
7/11/2019	B5159/319	DJN Group, LLC	\$850,000.00	\$1,734.00	\$867.00	Warehouse Lot 1 Property of Stanley Furniture, Inc.
8/6/2019	B5173/171	Tri-City Pinecroft #2 , LLC	\$6,014,000.00	\$12,268.56	\$6,134.28	Parcel 4 Pine Croft Center
8/13/2019	B5176/371	Tri-City Broad at New Hampshire, LLC	\$1,000,000.00	\$2,040.00	\$1,020.00	Lots Sou Pines Retail Office
8/15/2019	B5178/354	Sandhills Main, LLC	\$1,000,000.00	\$2,040.00	\$1,020.00	East Half Aberdeen Apartments
8/15/2019	B5178/472	JBO Holdings Aberdeen LLC	\$176,000.00	\$359.04	\$179.52	2.25 AC Gullistan Property Aberdeen
8/16/2019	B5179/235	Sargon, LLC	\$145,000.00	\$295.80	\$147.90	Lot Silica Park
8/30/2019	B5186/3	Ptah, LLC	\$410,000.00	\$836.40	\$418.20	Office Bldg Sou Pines
		Harris Teeter Properties,				
9/3/2019	B5187/266	LLC	\$375,000.00	\$765.00	\$382.50	Tract McNeill Tp
9/4/2019	B5187/540	Consolidated Oil, LLC	\$225,000.00	\$459.00	\$229.50	2.71 AC 3.55 AC Office Bldg
9/5/2019	B5188/359	Tighe, Rhonda & Richard	\$40,000.00	\$81.60	\$40.80	Tract Central Business Park Aberdeen
9/20/2019	B5195/188	LCLC, LLC	\$500,000.00	\$1,020.00	\$510.00	Tract
9/30/2019	B5201/66	Swarms, Rodney & Bestsy	\$162,000.00	\$330.48	\$165.24	Office Condo Vandererbilt
10/2/2019	B5202/154	SMH Real Estate Group, LLC	\$350,000.00	\$714.00	\$357.00	Lots Office Bldg Sou Pines
10/2/2019	B5202/207	Cranes Creek, LLC	\$1,125,000.00	\$2,295.00	\$1,147.50	7.781 AC 19.62 AC Except Sou Pines Units Rockefeller Office
10/2/2019	B5202/403	JDS Holdings, LLC	\$2,800,000.00	\$5,712.00	\$2,856.00	Condos
10/17/2019	B5210/269	PACN Realty, LLC	\$2,006,000.00	\$4,092.24	\$2,046.12	Tract 1 Morganton Rd
10/17/2019	B5210/279	Morganton Park Realty, LLC	\$2,932,000.00	\$5,980.00	\$2,990.00	Tract 3 Morganton Rd
10/17/2010	DE 240/201	Pinehurst Surgical Clinic Realty, LLC	\$3,470,000,00	¢r 038 80	¢3.510.40	Tract 4 Marganton Rd
10/17/2019	B5210/301 B5217/106	Aberdeen NC Propco LLC	\$2,470,000.00 \$6,000,000.00	\$5,038.80 \$12,240.00	\$2,519.40 \$6,120.00	Tract 4 Morganton Rd Kingswood Nursing Home
10/29/2019	B3217/100	Patrick D. Molamphy and	\$6,000,000.00	\$12,240.00	\$6,120.00	Kingswood Nursing nome
11/12/2019	B5224/390	wife Jodie C. Molamphy	\$465,000.00	\$948.60	\$474.30	Office Building Sou Pines
11/15/2019	B5226/449	T & S Developers LLC	\$320,000.00	\$652.80	\$326.40	Lots
11/15/2019	B5227/36	Arthur John Baer and wife Christa Lynnae Baer	\$499,000.00	\$1,017.96	\$508.98	Golf Course & Clubhouse
11/15/2019	B5227/156	AJA Investmensts, LLC	\$650,000.00	\$1,326.00	\$663.00	Retail 2.18 AC
11/18/2019	B5227/361	Nancy Bogan	\$161,500.00	\$329.46	\$164.73	Office Lot 21 P2B Pee Dee Commerce Park
11/18/2019	B5227/478	Cardinal Self Storage Aberdeen LLC	\$516,500.00	\$1,053.66	\$526.83	1.717 AC

DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP	DESCRIPTION
		C.F. Smith Southern Pines,	4	4	4	
12/3/2019	B5235/274	LLC Life Care Pregnancy	\$6,083,000.00	\$12,409.32	\$6,204.66	Stein Mart Shopping Center
12/6/2019	B5237/358	Center, Inc.	\$232,000.00	\$473.28	\$236.64	PNC Bank Blding Carthage
	B5238/514	ZP NO. 340, LLC	\$3,500,000.00	\$7,140.00	\$3,570.00	Tracts
				, ,	, , , , , , , , , , , , , , , , , , , ,	
		Moore County Alcoholic		4	4	
12/16/2019	B5241/543	Beverage Control Board SI Ventures Southern	\$500,000.00	\$1,020.00	\$510.00	Lots 2-4 Pinehurst South
12/18/2019	B5243/362	Pines, LLC	\$1,278,000.00	\$2,607.12	\$1,303.56	Commercial Building
	B5243/573	East of Broad, LLC	\$450,000.00	\$918.00	\$459.00	Retail Lots Sou Pines
,,	101.070.0	Fisher Properties of	, ,	7020.00	7.55.55	
12/19/2019	B5244/31	Washington NC, LLC	\$2,050,000.00	\$4,182.00	\$2,091.00	MidTown Tracts
12/20/2010	DE240/ECC	Streetsmart Storage Vass, LLC	¢4.350.000.00	60.074.00	64.427.00	Characa Haita
	B5248/566 B5271/250	15 Chinguapin, LLC	\$4,350,000.00 \$700,000.00	\$8,874.00 \$1,428.00	\$4,437.00 \$714.00	Storage Units BB&T Blding/Pinehurst
2/13/2020	B32/1/230	13 Cilliquapili, ELC	\$700,000.00	\$1,428.00	\$714.00	Car Dealership 15-501 & US Hwy
2/14/2020	B5272/384	Aberdeen Place LLC	\$2,000,000.00	\$4,080.00	\$2,040.00	1 Aberdeen
2/17/2020	B5273/137	County of Moore	\$1,182,000.00	\$2,411.28	\$1,205.64	Hurwitz Blding & Parcels
2/10/2020	DE 274/E47	Firsthealth of the Carolinas, Inc.	¢2 200 000 00	¢4.488.00	62.244.00	Office Plding Abordoon
2/19/2020	B5274/547	Carollilas, IIIC.	\$2,200,000.00	\$4,488.00	\$2,244.00	Office Blding Aberdeen
2/26/2020	B5278/467	Raptor LLC	\$49,000.00	\$99.96	\$49.98	Commercial Bldg Carthage
3/3/2020	5282/502	RWM Ventures Inc.	\$1,100,000.00	\$2,244.00	\$1,122.00	Hotel Magnolia Inn
. / . /		DIDOR LILIUS	442 750 000 00	400.000.00	4	Brookside I & II Apartments Sou
3/4/2020	B5283/331	BLDG Brookside, LLC Vancamp, Robert W. and	\$13,750,000.00	\$28,050.00	\$14,025.00	Pines Commercial Property Sou
3/11/2020	B5288/32	Julie M.	\$300,000.00	\$612.00	\$306.00	Pines
				,	, , , , ,	
3/19/2020	B5291/574	Wellspring Holdings, LLC	\$250,000.00	\$510.00	\$255.00	Restaurant Vass
2/27/2020	DE 207/202	Pinehurst Medical Group, LLC	¢1 467 F00 00	¢2 002 70	64 406 05	Tract Cou Dines
	B5297/202 B5303/109	LGP Realty Holdings LP	\$1,467,500.00 \$882,500.00	\$2,993.70 \$1,800.30	\$1,496.85 \$900.15	Tract Sou Pines Convenient Store
04/08.2020	B3303/109	Kline, Kyle and Kline,	\$882,500.00	\$1,800.50	\$900.13	Convenient Store
4/8/2020	B5303/127	Hillary	\$368,000.00	\$750.72	\$375.36	Apartments Sou Pines
4/9/2020	B5304/288	Soiree on South LLC	\$300,000.00	\$612.00	\$306.00	Commercial Lots Aberdeen
		Military Industrial Sales				
4/17/2020	B5309/69	and Solutions, Inc.	\$75,000.00	\$153.00	\$76.50	Commercial Retail Vass
		Mid-Carolina Self Storage				
	B5311/276	LLC	\$920,000.00	\$1,876.80	\$938.40	Storage Bldgs Vass
	B5311/506	Flinchum Electric LLC	\$232,000.00	' -	\$236.64	Commercial Warehouse
5/1/2020	B5317/290	Waynick, Lisa Lynn	\$565,000.00	\$1,152.60	\$576.30	Office Bldg Phst Sourth Warehouse Sandhills Industrial
5/6/2020	B5320/438	MTJ Holdings Corp	\$280,000.00	\$571.20	\$285.60	Park
	<u> </u>	Mattei Medical Equipment	. ,			
5/7/2020	B5321/516	LLC	\$164,000.00	\$334.56	\$167.28	Units Parkway Commons
E /1 E /2020	DE 227/22	Galahad Properties, LLC	Ć1E0 000 00	\$300.00	\$153.00	Lot 2 Perry Brothers & Dawson Property
	B5327/23 B5327/29	Galahad Properties, LLC	\$150,000.00 \$850,000.00	\$306.00 \$1,734.00	\$153.00 \$867.00	Restaurant US Hwy 1
3, 13, 2020	05321123	FCIG Real Estate Holdings,	7030,000.00	71,734.00	2007.00	Office Bldg Yadkin Park Prt
5/15/2020	B5327/290	LLC	\$1,170,000.00	\$2,386.80	\$1,193.40	Lot 13 Lot 14
					,	Medical Office Bldg Lot 4
5/20/2020	B5330/413	AviSay, LLC	\$750,000.00	\$1,530.00	\$765.00	Turnberry Wood

DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP		DESCRIPTION
5/22/2020	B5332/416	32 Chance Properties, LLC	\$840,000.00	\$1,713.60	\$856.80		Office Bldg Lot 7 Turnberry Wood
6/12/2020	B5346/119	Mountain States Properties, LLC	114,000.00	\$232.56	\$116.28		4.20 Ac Aberdeen
6/30/2020	B5359/453	SBT Real Estate Holdings, LLC	1,200,000.00	\$2,448.00	\$1,224.00		3.393 AC

County Of Moore Budget - Historical Comparison Sales Tax/Medicaid Hold Harmless

ACCOUNTS FOR: GENERAL	FY16/17 BUDGET	FY16/17 ACTUALS	FY17/18 BUDGET	FY17/18 ACTUALS	FY18/19 BUDGET	FY18/19 ACTUALS	FY19/20 BUDGET	FY19/20 ACTUALS
10033100 GENERAL FUND								(May 2020)
10033100 30250 ARTICLE 39-LOCAL SALES TAX 1%	\$6,700,000	\$7,140,679	\$6,900,136	\$7,090,961	\$7,000,000	\$7,738,220	\$7,535,000	\$7,212,751
10033100 30251 ARTICLE 40-COUNTY 1/2% (70%)	\$3,150,000	\$3,422,790	\$3,200,000	\$3,630,983	\$3,400,000	\$3,876,721	\$3,800,000	\$3,663,351
10033100 30252 ARTICLE 42-COUNTY 1/2% (40%)	\$1,723,000	\$1,862,243	\$1,775,000	\$1,894,851	\$1,800,000	\$2,055,341	\$2,010,000	\$1,921,564
10033096 30254 ARTICLE 40-SCHOOLS (30%)	\$1,350,000	\$1,466,910	\$1,400,000	\$1,556,136	\$1,500,000	\$1,661,452	\$1,640,000	\$1,570,007
10033096 30255 ARTICLE 42-SCHOOLS (60%)	\$2,550,00 <u>0</u>	\$2,793,365	\$2,600,00 <u>0</u>	<u>\$2,842,277</u>	\$2,700,000	\$3,083,012	\$3,015,000	<u>\$2,882,346</u>
Subtotal Article 39, 40, 42	\$15,473,000	\$16,685,987	\$15,875,136	\$17,015,207	\$16,400,000	\$18,414,746	\$18,000,000	\$17,250,019
10033100 30253 Old Article 44/Medicaid Hold Harmless (March)	\$1,000,000	\$2,224,998	\$1,525,000	\$2,406,026	\$1,673,217	\$2,703,869	\$2,000,000	\$3,187,322
10033100 30256 Article 46 - County (1/4 cent) start 4/1/2019	\$0	\$0	\$0	\$0	\$0	\$1.000.568	\$2.800.000	\$3.354.087

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

FY20 Budgeted Staffing Positions: Revenue Sources FY20 Budget:

Fees/Donations \$79,000

Department Director: Captain James Furr, Moore County Sheriff's Office County Property Tax \$731,492

\$810,492 Total FY20 Expenditure Budget: Department Director email: jfurr@moorecountync.gov

11 Full-Time 1 Part-Time

					Animal Ope	rations						
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
16 July	265	59	76		104	49	13	166	108	217	33	28
16 Aug 16 Sep	211 247	40 59	72 54	53% 46%	46 60	55 86	16 18	117 164	57 51	186 238	22 30	27 29
16 Oct	200	38	60	49%	37	83	25	145	91	212	10	18
16 Nov	121	29	36		38	53	12	103	46	211	12	22
16 Dec	140	47	27	53%	77	62	24	163	25	216	21	33
17 Jan 17 Feb	140 125	39 36	31 30	50% 53%	96 43	69 15	12 13	177 71	29 26	233 141	36 7	28 14
17 Nar	165	56	24		51	74	12	137	40	167	15	17
17 Apr	145	50	25	52%	75	13	14	102	23	171	4	7
17 May 17 June	192 125	40 19	64 36	54% 44%	78 53	19 26	9 15	106 94	29 18	161 129	11 10	3
17 July	190	36	33		76	48	21	145	31	123	20	7
17 Aug	236	51	59		89	55	6	150	66	364	16	4
17 Sept	230	54	61	50%	89	81	16	186	95	300	28	5
17 Oct 17 Nov	225 228	62 56	74 69	60% 55%	70 71	54 32	8 13	132 116	65 113	370 345	28 16	9
17 Nov	104	30	19		71	22	10	103	57	253	14	10
18 Jan	138	46	33	57%	32	41	12	85	51	311	14	8
18 Feb	139	45	14	42%	46	34	18	98	47	281	14	3
18 Mar 18 Apr	199 161	78 50	30 17	54% 42%	53 44	58 36	17 16	128 96	46 45	319 267	15 17	5 4
18 May	269	80	76		45	112	16	173	62	317	15	11
18 Jun	275	65	67	48%	62	95	11	168	140	315	10	6
18 July	255	55	71	49%	76	28	16	120	113	339	13	10
18 Aug 18 Sept	285 197	44 55	76 39	42% 48%	89 43	40 34	13 18	142 95	130 105	303 274	19 10	8
18 Oct	288	57	87	50%	41	42	22	105	166	354	19	1
18 Nov	198	74	43	59%	49	32	28	109	88	309	14	5
18 Dec 19 Jan	178 178	54 45	39 31	52% 43%	70 31	39 41	17 13	126 85	76 81	336 364	12 12	4
19 Jan 19 Feb	132	50	25	43% 57%	46	33	11	90	46	334	9	17
19 Mar	235	68	46		26	66	20	112	102	507	11	8
19 Apr	208	65	52	56%	31	59	12	102	85	388	17	5
19 May 19 Jun	295 330	84 81	94 139	60% 67%	45 55	84 45	19 17	148 117	132 171	514 411	26 21	4
19 July	295	80	75	53%	69	85	21	175	94	326	20	9
19 Aug	240	60	88	62%	91	40	23	154	139	508	23	2
19 Sep	199 215	45	40 44	43% 37%	71 53	29	13 22	113 150	81	513	16 9	. 5
19 Oct 19 Nov	168	35 41	28		42	75 52	14	108	91 61	565 367	13	2
19 Dec	152	40	33		54	34	19	107	59	251	25	3
20 Jan	203	82	41	61%	29	78	25	132	65	402	36	4
20 Feb 20 Mar	174 95	71 36	25 7		39 23	57 37	12	108 62	75 40	309 318	22 5	5
20 Mar 20 Apr	15	10	3		23	9	0		14	256	21	2
20 May	93	42	2		3	53	15	71	11	326	14	2
20 Jun	189	35	63	52%	20	79	8	107	41	432	26	0
Steed To B. 10/22	2000			==			45-			.===	***	
Fiscal To Date 19/20 Fiscal To Date 18/19	2038 2779	577 732	449 742	50% 53%	496 602	628 543	174 206	1298 1351	771 1295	4573 4433	230 183	41 75
Fiscal To Date 17/18	2394	653	552	50%	748	668	164	1580	818	3565	207	83
Fiscal To Date 16/17	2076	512	535	50%	758	604	183	1545	543	2282	211	230
Fiscal To Date 15/16	2523 3223	726 916	550 757	51% 52%	636 752	843 720	180 231	1659 1703	815 1529	2337 2089	1866 195	1043
Fiscal To Date 14/15 Cal to Date 2020	769	276	141	52% 54%	116	313	62	491	246	2089	195	168 19
Cal to Date 2019	2647	694	695	52%	614	643	204	1461	1142	5048	202	68
Cal to Date 2018	2582	703	592	50%	650	591	204	1445	1069	3725	172	66
Cal to Date 2017 Cal to Date 2016	2105 2361	529 636	525 566	50% 51%	862 615	508 788	149 190	1519 1593	592 700	2757 2590	205 252	119 95
Cal To Date 2015	2810	776	645	51%	686	838	217	1741	1054	2057	175	150
Cal To Date 2014	3138	782	600		751	623	230	1,604	1,480	1845	193	198
Cal To Date 2013	3206				798		161	959	2199			

Moore County Department of the Sheriff (General Fund)

Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Revenue Sources FY20 Budget:

Fees \$320,602
Grants/ABC Contract \$5,000
County Property Tax \$6,622,172

Total FY20 Expenditure Budget: \$7,635,992

Month - FY20	# of Calls for Service	Average Response Time	Target Response Time
Jul-19	3,723	7 min, 49 sec	<11 min
Aug-19	3,479	7 min, 32 sec	<11 min
Sep-19	3,601	7 min, 32 sec	<11 min
Oct-19	3,976	6 min, 0 sec	<11 min
Nov-19	3,472	7 min, 0 sec	<11 min
Dec-19	3,755	6 min, 21 sec	<11 min
Jan-20	4,466	5 min, 21 sec	<11 min
Feb-20	4,268	6 min, 15 sec	<11 min
Mar-20	4,570	3 min, 56 sec	<11 min
Apr-20	4,047	3 min, 38 sec	<11 min
May-20	3,283	4 min, 29 sec	<11 min
Jun-20	4,016	5 min, 27 sec	<11 min

FY20 Budgeted Staffing Positions:

85 Full-Time0 Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Month - FY19	# of Calls for Service	Average Response Time	Target Response Time
Jul-18	3,236	9 min, 37 sec	<11 min
Aug-18	3,456	7 min, 58 sec	<11 min
Sep-18	3,149	11 min, 37 sec	<11 min
Oct-18	3,670	11 min, 37 sec	<11 min
Nov-18	3,349	7 min, 2 sec	<11 min
Dec-18	3,517	6 min, 53 sec	<11 min
Jan-19	3,729	6 min, 5 sec	<11 min
Feb-19	3,192	9 min, 17 sec	<11 min
Mar-19	3,572	6 min, 0 sec	<11 min
Apr-19	3,471	8 min, 30 sec	<11 min
May-19	3,675	7 min, 45 sec	<11 min
Jun-19	3,280	7 min, 45 sec	<11 min

Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY20 Budget:

Fees/SSA Incentives \$284,500
Telephone Deposits \$61,000
Inmate/Video/Commissary/Health \$59,000
County Property Tax \$4,591,117

FY20 Budgeted Staffing Positions:

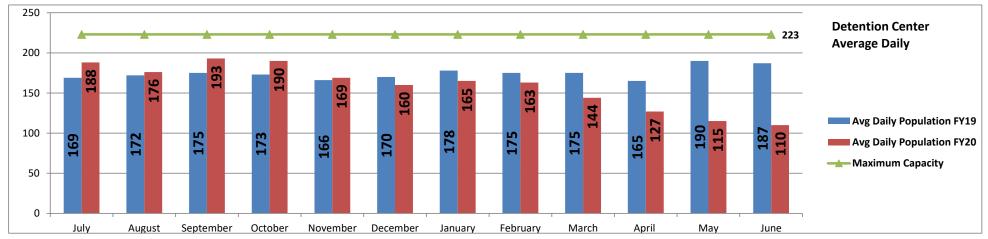
68 Full-Time 0 Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Total FY20 Expenditure Budget:

\$4,995,617



Detention	Avg Daily Population	Avg Daily Population	Avg Daily Population	Avg Daily Population	Maximum
Detention	FY17	FY18	FY19	FY20	Capacity
July	176	161	169	188	223
August	173	181	172	176	223
September	175	192	175	193	223
October	183	188	173	190	223
November	175	174	166	169	223
December	166	158	170	160	223
January	180	154	178	165	223
February	166	164	175	163	223
March	161	162	175	144	223
April	173	157	165	127	223
May	175	165	190	115	223
June	182	156	187	110	223
	2085	2012	2095	1900	_

Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Revenue Sources FY20 Budget:

Gen Fund Grant - State Dept of Ag \$26,675 County Gen Fund **County Property Tax** \$202,161 County

\$19,821 (District Funds) District Fund District Fund 220-Fees/Rentals

District Fund District gets \$3,600 matching state grant

Total FY20 Expenditure Budget: (General Fund)

\$228,836 County District Fund 220 \$19,821 (District Funds)

(Educational & Scholarships)

FY20 Budgeted Staffing Positions:

3 Full-Time (Paid by County General Fund, \$26,675 Ag Grant) 0 Part-Time (Director reports to the SWCD Board, Director

has authority over employees paid by County given

to him/her by their Board)

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov

	Soil/Water								
Month	FY18 Acres Drilled	FY19 Acres Drilled	FY20 Acres Drilled	Target # of Acres Drilled					
July	3	5	18.2	125					
August	2.7	15	35.7	125					
September	221	69.1	170.1	125					
October	485.7	287.4	466.8	125					
November	140.9	77.1	190.2	125					
December	26.4	0	31.5	125					
January	0	0	0	125					
February	45.4	28.9	0	125					
March	0	20	22	125					
April	0	36.5	52.6	125					
May	26.3	44.1	38.1	125					
June	133.9	65	15.5	125					
Totals	1085.3	648.1	1040.7	1500					

Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY20 Original Budget:

Fees \$2,126,000 Grants/Restricted \$193,500

Property Tax \$541,983

Total FY20 Expense Original Budget: \$2,861,483

	Solid Waste Debris by Month in Tons FY19-20								
FY 20 - Current Fiscal Year	Leaf & Limb & Mulch	Recycling including Glass	Construction & Demo Material	Municipal Solid Waste-AVG					
Jul-19	1,438	312	2,553	1,372					
Aug-19	1,337	403	2,824	1,360					
Sep-19	1,240	351	2,445	1,949					
Oct-19	1,321	385	2,590	1,344					
Nov-19	1,288	300	2,790	1,336					
Dec-19	1,361	471	2,664	1,242					
Jan-20	1,257	487	2,457	1,583					
Feb-20	1,171	752	2,414	1,266					
Mar-20	3,294	358	2,797	1,214					
Apr-20	2,982	414	2,343	1,621					
May-20	2,381	322	2,717	1,473					
Jun-20	4,709	314	2,473	2,377					
Totals	23,778	4,870	31,066	18,137					
			Total Tonnage	77,851					

FY20 Budgeted Staffing Positions:

9 Full-Time

0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov Solid Waste Manager: David Lambert, dlambert1@moorecountync.gov

	Solid Waste I	Debris by Month in To	ons FY18-19				
FY 19 - Current Fiscal Year	Leaf & Limb*	Recycling	Construction & Demo Material	Municipal Solid Waste-AVG			
Jul-18	1,167	415	2,463	1,379			
Aug-18	1,365	399	2,877	1,328			
Sep-18	2,360	325	2,206	1,246			
Oct-18	2,868	366	2,686	1,318			
Nov-18	1,548	445	2,500	1,255			
Dec-18	1,324	390	2,687	1,345			
Jan-19	1,308	394	3,014	1,349			
Feb-19	1,225	282	2,620	1,090			
Mar-19	1,344	305	2,973	1,272			
Apr-19	1,794	279	2,829	1,383			
May-19	1,810	319	2,773	1,393			
Jun-19	1,431	281	2,476	1,963			
Totals	19,544	4,200	32,104	16,321			
*Oct includes deb	Oct includes debris from Hurricanes/Trop Storms Total Tonnage 72,169						

Moore County Department of Solid Waste, continued Page 2

			Solid	d Waste Revenue	s				
FY 19 Actuals	Landfill Fees Budget \$1,650,000	Recycle Material Budget \$6,000	White Goods Fees and Distribution \$98,000 + \$30,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$35,000	Scrap Tires \$120,000	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-18	\$85,273	\$547	\$52,592	\$0	\$0	\$0	\$138,412	\$158,125	87.53%
Aug-18	\$51,775	\$325	\$0	\$0	\$0	\$0	\$52,100	\$158,125	32.95%
Sep-18	\$151,960	\$0	\$0	\$0	\$0	\$0	\$151,960	\$158,125	96.10%
Oct-18	\$194,075	\$168	\$33,257	\$0	\$0	\$0	\$227,500	\$158,125	143.87%
Nov-18	\$194,218	\$0	\$12,674	\$0	\$10,941	\$35,404	\$253,237	\$158,125	160.15%
Dec-18	\$151,040	\$344	\$0	\$0	\$0	\$0	\$151,384	\$158,125	95.74%
Jan-19	\$199,952	\$293	\$0	\$0	\$0	\$0	\$200,245	\$158,125	126.64%
Feb-19	\$186,124	\$677	\$9,547	\$6,092	\$11,027	\$32,729	\$246,196	\$158,125	155.70%
Mar-19	\$170,555	\$695	\$31,218	\$0	\$0	\$0	\$202,468	\$158,125	128.04%
Apr-19	\$169,823	\$392	\$379	\$0	\$0	\$0	\$170,594	\$158,125	107.89%
May-19	\$212,343	\$426	\$10,574	\$0	\$11,338	\$32,176	\$266,858	\$158,125	168.76%
Jun-19	\$179,210	\$586	\$17,330	\$0	\$0	\$0	\$197,127	\$158,125	124.67%
Totals	\$1,946,349	\$4,452	\$167,571	\$6,092	\$33,307	\$100,309	\$2,258,080	\$1,897,500	119.00%

			Solid	d Waste Revenue	s				
FY 20 Actuals	Landfill Fees Budget \$2,050,000	Recycle Material Budget \$6,000	White Goods Fees and Distribution \$70,000 + \$30,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$30,000	Scrap Tires \$120,000	Total Actual Revenue	Total Rev Budget	Revenue as % of Total Budget
Jul-19	\$40,618	\$0	\$6,089	\$0	\$0	\$0	\$46,707	\$193,291	24.16%
Aug-19	\$123,193	\$0	\$1,845	\$105	\$0	\$0	\$125,143	\$193,291	64.74%
Sep-19	\$197,118	\$0	\$1,833	\$0	\$0	\$0	\$198,951	\$193,291	102.93%
Oct-19	\$197,711	\$0	\$914	\$0	\$0	\$0	\$198,625	\$193,291	102.76%
Nov-19	\$181,232	\$1,485	\$23,111	\$0	\$38,492	\$11,665	\$255,984	\$193,292	132.43%
Dec-19	\$202,191	\$5,444	\$769	\$0	\$0	\$0	\$208,405	\$193,292	107.82%
Jan-20	\$177,200	\$1,865	\$0	\$0	\$0	\$0	\$179,065	\$193,292	92.64%
Feb-20	\$186,416	\$1,370	\$10,315	\$5,862	\$11,635	\$32,472	\$248,070	\$193,292	128.34%
Mar-20	\$171,982	-\$1,261	\$7,329	\$0	\$0	\$0	\$178,049	\$193,292	92.11%
Apr-20	\$187,909	\$0	\$1,336	\$0	\$0	\$0	\$189,245	\$193,292	97.91%
May-20	\$218,310	\$11,368	\$11,914	\$0	\$11,797	\$33,994	\$287,383	\$193,292	148.68%
Jun-20	\$392,094	\$10,142	\$11,549	\$0	\$0	\$41,214	\$454,999	\$193,292	235.39%
Totals	\$2,275,973	\$30,414	\$77,004	\$5,967	\$61,924	\$119,345	\$2,570,627	\$2,319,500	110.83%

Solid Waste, Continued Page 3

Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures (including Encumbrances)
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921
FY16-17	\$1,685,500	\$1,685,500	\$1,703,735	\$2,231,507	\$2,324,845	\$2,125,095
FY17-18	\$1,837,000	\$1,867,000	\$1,821,683	\$2,177,437	\$2,259,975	\$2,225,333
FY18-19	\$1,897,500	\$2,118,719	\$2,258,080	\$2,861,483	\$2,857,157	\$2,819,694
FY19-20-June	\$2,319,500	\$2,494,500	\$2,570,627	\$2,861,483	\$3,335,711	\$2,920,764

Moore County Department of Tax and Revaluation (General Fund)

Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

FY15/16 Tax Rate

\$0.465

\$0.020

\$0.080

Revenue Sources FY20 Original Budget:

FY20 Budgeted Staffing Positions:

FY17/18 Tax Rate

\$0.465

\$0.030

\$0.090

Property Tax \$1,908,260 25 Full-Time 0 Part-Time

FY18/19 Tax Rate

\$0.465

\$0.040

\$0.095

FY19/20 Tax Rate

\$0.510

\$0.040

\$0.095

FY20/21 Tax Rate

\$0.510

\$0.040

\$0.095

Total FY20 Expenditure Original Budget:

\$1,908,260

FY16/17 Tax Rate

\$0.465

\$0.030

\$0.085

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

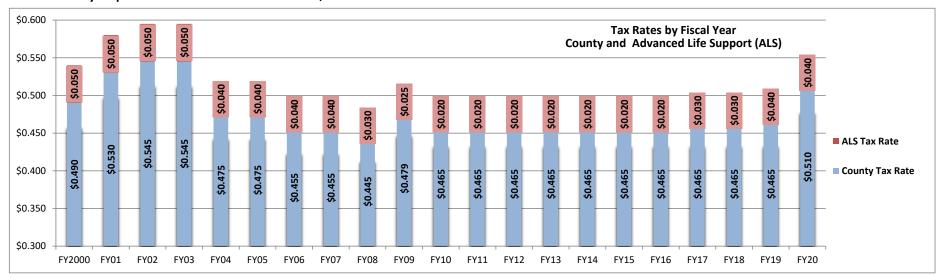
Tax Rates	FY14/15 Tax Rate
County/General	\$0.465
ALS	\$0.020
Fire Districts	
A. Southern Pines	\$0.089
B. Crestline	\$0.083
C. Pinebluff	\$0.086
D. Pinehurst	\$0.084
E. Seven Lakes	\$0.040
F. West End	\$0.069
G. Eastwood	\$0.070
J. Robbins	\$0.063
K. Carthage	\$0.064
M. Highfalls	\$0.066
N. Eagle Springs	\$0.075
P. Aberdeen	\$0.092
Q. Crains Creek	\$0.111
T. Whispering Pines	\$0.058
V. Cypress Pointe	\$0.081
W. Westmoore	\$0.070

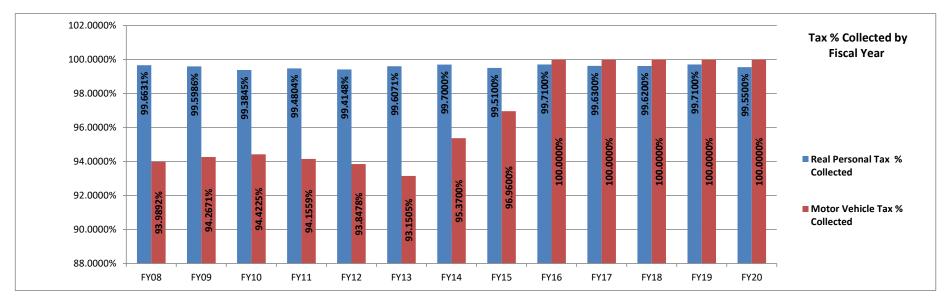
Moore County Department of Tax and Revaluation, continued

Real/Personal Tax Collections % by Month							
Real/Personal Tax	FY15	FY16	FY17	FY18	FY19	FY20	Target
July	8.06%	0.81%	2.50%	7.26%	6.40%	7.58%	>99%
Aug - *2% Discount Period	63.02%	47.12%	65.46%	67.36%	69.21%	68.86%	>99%
Sept	68.36%	69.50%	69.82%	70.35%	72.39%	73.23%	>99%
Oct	69.77%	70.55%	70.78%	72.41%	73.28%	74.17%	>99%
Nov	71.90%	72.99%	73.72%	75.23%	75.44%	76.52%	>99%
Dec	86.05%	86.71%	85.85%	86.56%	87.08%	89.30%	>99%
Jan - *2% Penalty	95.21%	96.01%	96.62%	96.88%	96.81%	97.55%	>99%
Feb	97.16%	97.87%	98.09%	98.38%	98.16%	98.68%	>99%
Mar	98.33%	98.64%	98.86%	98.96%	99.01%	99.08%	>99%
Apr	99.12%	99.51%	99.37%	99.45%	99.39%	99.37%	>99%
May	99.41%	99.67%	99.56%	99.55%	99.64%	99.50%	>99%
Jun	99.51%	99.70%	99.63%	99.62%	99.71%	99.50%	>99%

	Motor Vehicle Tax Collections % by Month - State DMV								
Motor Vehicle Tax	FY15	FY16	FY17	FY18	FY19	FY20	Target		
July	48.55%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Aug	57.92%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Sept	90.49%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Oct	90.69%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Nov	95.44%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Dec	96.71%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Jan	96.80%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Feb	96.93%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Mar	96.63%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Apr	96.95%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
May	96.95%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		
Jun	96.96%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%		

Moore County Department of Tax and Revaluation, continued





Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %

Month/Year	Moore County, NC%	North- Carolina %	National %
Jan-17	5.30%	5.20%	4.70%
Feb-17	5.00%	5.00%	4.70%
Mar-17	4.40%	4.50%	4.40%
Apr-17	3.90%	4.10%	4.40%
May-17	4.20%	4.30%	4.40%
Jun-17	4.50%	4.60%	4.30%
Jul-17	4.80%	4.70%	4.30%
Aug-17	4.80%	4.70%	4.40%
Sep-17	4.30%	4.20%	4.20%
Oct-17	4.20%	4.10%	4.10%
Nov-17	4.40%	4.50%	4.20%
Dec-17	4.40%	4.10%	4.10%

Month/Year	Moore County, NC%	North- Carolina%	National %
Jan-18	4.70%	4.70%	4.10%
Feb-18	4.50%	4.60%	4.10%
Mar-18	4.30%	4.30%	4.00%
Apr-18	3.60%	3.70%	3.90%
May-18	3.60%	3.70%	3.80%
Jun-18	4.20%	4.20%	4.00%
Jul-18	4.10%	4.10%	3.90%
Aug-18	3.90%	3.90%	3.80%
Sep-18	3.00%	3.50%	3.70%
Oct-18	3.30%	3.60%	3.80%
Nov-18	3.40%	3.60%	3.70%
Dec-18	3.70%	3.80%	3.90%

Month/Year	Moore County, NC%	North- Carolina%	National %
Jan-19	4.40%	4.50%	4.00%
Feb-19	4.10%	4.20%	3.80%
Mar-19	4.10%	4.10%	3.80%
Apr-19	3.50%	3.60%	3.60%
May-19	4.00%	4.00%	3.60%
Jun-19	4.50%	4.40%	3.70%
Jul-19	4.40%	4.40%	3.70%
Aug-19	4.40%	4.30%	3.70%
Sep-19	3.40%	4.10%	3.50%
Oct-19	3.60%	4.00%	3.60%
Nov-19	3.30%	3.80%	3.50%
Dec-19	3.30%	3.60%	3.50%

Month/Year	Moore County, NC%	North- Carolina %	National %
Jan-20	4.00%	3.60%	3.60%
Feb-20	3.60%	3.60%	3.50%
Mar-20	4.10%	4.30%	4.40%
Apr-20	12.70%	12.50%	14.70%
May-20	12.80%	12.90%	13.30%
Jun-20			
Jul-20			
Aug-20			
Sep-20			
Oct-20			
Nov-20			
Dec-20			

Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

Revenue Sources FY20 Original Budget: FY20 Budgeted Staffing Positions:

Fees \$10,925,538 41 Full-Time
Debt Service/Interest/Surplus of Assets \$524,151 0 Part-Time

Total FY20 Expenditure Original Budget: \$11,449,689 Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

Chart 1 - FY20

Current Fiscal Year Activity				
Public Utilities FY19	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-19	\$954,141	\$985,488	\$481,925	\$453,300
Aug-19	\$954,141	\$985,488	\$1,274,634	\$679,602
Sep-19	\$954,141	\$985,488	\$1,172,644	\$757,780
Oct-19	\$954,141	\$985,488	\$1,205,650	\$983,015
Nov-19	\$954,141	\$985,488	\$922,573	\$841,837
Dec-19	\$954,141	\$985,488	\$1,052,993	\$973,050
Jan-20	\$954,141	\$985,488	\$1,116,664	\$957,754
Feb-20	\$954,141	\$985,488	\$860,501	\$555,846
Mar-20	\$954,141	\$985,488	\$706,352	\$681,560
Apr-20	\$954,141	\$985,488	\$906,230	\$1,010,882
May-20	\$954,141	\$985,488	\$970,703	\$700,619
Jun-20	\$954,141	\$985,488	\$2,657,790	\$3,236,167
Totals	\$11,449,689	\$11,825,851	\$13,328,658	\$11,831,413

Chart 1 - FY19

Prior Fiscal Year Activity				
Public Utilities FY19	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-18	\$952,929	\$1,003,723	\$545,477	\$444,110
Aug-18	\$952,929	\$1,003,723	\$1,068,394	\$381,712
Sep-18	\$952,929	\$1,003,723	\$930,787	\$868,993
Oct-18	\$952,929	\$1,003,723	\$915,453	\$892,654
Nov-18	\$952,929	\$1,003,723	\$876,686	\$920,244
Dec-18	\$952,929	\$1,003,723	\$901,701	\$967,780
Jan-19	\$952,929	\$1,003,723	\$1,060,665	\$973,632
Feb-19	\$952,929	\$1,003,723	\$746,946	\$885,845
Mar-19	\$952,929	\$1,003,723	\$740,049	\$1,059,671
Apr-19	\$952,929	\$1,003,723	\$877,782	\$1,144,688
May-19	\$952,929	\$1,003,723	\$889,160	\$831,128
Jun-19	\$952,929	\$1,003,723	\$1,395,138	\$1,224,006
Totals	\$11,435,153	\$12,044,673	\$10,948,238	\$10,594,464

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2

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Ju	ın-20				

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				1		1
Gallons Billed	Gallons Billed	Gallons Billed	Total \$	Total \$	Total \$	Total \$
			Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
36,869,218	35,743,511	11,262,599	\$624,916.72	\$237,601.58	\$300,250.89	\$87,064.25
58,024	58,024		\$1,050.84	\$467.84	\$583.00	
310,658	296,445		\$4,820.50	\$2,232.07	\$2,588.43	
5,624,353	5,115,025	1,098,608	\$82,220.61	\$34,761.34	\$39,314.78	\$8,144.49
			\$ -			
42,862,253	41,213,005	12,361,207	\$713,008.67	\$275,062.83	\$342,737.10	\$95,208.74
16,038,418	12,998	467,838	\$102,784.39	\$99,116.11	\$191.01	\$3,477.27
191,856			\$1,320.43	\$1,320.43		
16,230,274	12,998	467,838	\$104,104.82	100,436.54	\$191.01	\$3,477.27
464,478		17,413	\$3,270.62	\$3,146.37		\$124.25
2,245,624	1,324,719	36,133	\$26,425.33	\$15,073.97	\$11,042.55	\$308.81
14,177,228	38,144	334,476	\$138,171.12	\$135,893.36	\$406.22	\$1,871.54
16,887,330	1,362,863	388,022	\$167,867.07	\$154,113.70	\$11,448.77	\$2,304.60
			\$ -			
146,529	112,942		\$2,039.17	\$1,028.35	\$1,010.82	
217,532		54,021	\$1,709.78	\$1,298.17		\$411.61
30,966			\$292.62	\$292.62		
49,242			\$391.97	\$391.97		
99,412		7	\$803.02	\$793.30		\$9.72
543,681	112,942	54,028	\$5,236.56	\$3,804.41	\$1,010.82	\$421.33
			\$ -			
			\$ -			
76,523,538	42,701,808	13,271,095	\$990,217.12	533,417	355,388	101,412
62.346.310	42.663.664	12.936.619	852.046	397.524	354.981	99,540
	36,869,218 58,024 310,658 5,624,353 42,862,253 16,038,418 191,856 16,230,274 464,478 2,245,624 14,177,228 16,887,330 146,529 217,532 30,966 49,242 99,412 543,681	Gallons Billed 36,869,218 35,743,511 58,024 58,024 310,658 296,445 5,624,353 5,115,025 42,862,253 41,213,005 16,038,418 12,998 191,856 16,230,274 12,998 464,478 2,245,624 1,324,719 14,177,228 38,144 16,887,330 1,362,863 146,529 112,942 217,532 30,966 49,242 99,412 543,681 112,942	Gallons Billed Gallons Billed Gallons Billed 36,869,218 35,743,511 11,262,599 58,024 58,024 310,658 296,445 5,624,353 5,115,025 1,098,608 42,862,253 41,213,005 12,361,207 16,038,418 12,998 467,838 191,856 464,478 17,413 2,245,624 1,324,719 36,133 14,177,228 38,144 334,476 16,887,330 1,362,863 388,022 146,529 112,942 54,021 30,966 49,242 99,412 7 543,681 112,942 54,028 76,523,538 42,701,808 13,271,095	Gallons Billed Gallons Billed Gallons Billed Total \$ 36,869,218 35,743,511 11,262,599 \$624,916.72 58,024 58,024 \$1,050.84 310,658 296,445 \$4,820.50 5,624,353 5,115,025 1,098,608 \$82,220.61 42,862,253 41,213,005 12,361,207 \$713,008.67 16,038,418 12,998 467,838 \$102,784.39 191,856 \$1,320.43 \$1,320.43 464,478 17,413 \$3,270.62 2,245,624 1,324,719 36,133 \$26,425.33 14,177,228 38,144 334,476 \$138,171.12 16,887,330 1,362,863 388,022 \$167,867.07 \$ \$ \$2,245,624 \$2,039.17 217,532 54,021 \$1,709.78 30,966 \$292.62 \$391.97 99,412 7 \$803.02 543,681 112,942 \$391.97 99,412 7 \$803.02 \$5,236.56 \$5,236.56<	Gallons Billed Gallons Billed Total \$ Total \$ 36,869,218 35,743,511 11,262,599 \$624,916.72 \$237,601.58 58,024 58,024 \$1,050.84 \$467.84 310,658 296,445 \$4,820.50 \$2,232.07 5,624,353 5,115,025 1,098,608 \$82,220.61 \$34,761.34 42,862,253 41,213,005 12,361,207 \$713,008.67 \$275,062.83 16,038,418 12,998 467,838 \$102,784.39 \$99,116.11 191,856 \$1,320.43 \$1,320.43 \$1,320.43 464,478 \$17,413 \$3,270.62 \$3,146.37 2,245,624 1,324,719 36,133 \$26,425.33 \$15,793.97 14,177,228 38,144 334,476 \$138,171.12 \$135,893.36 16,887,330 1,362,863 388,022 \$167,867.07 \$154,113.70 \$ \$2,039.17 \$1,028.35 \$2,039.17 \$1,028.35 \$217,532 \$54,021 \$1,709.78 \$1,298.17 \$30,966 \$292.62 <td>Gallons Billed Gallons Billed Gallons Billed Total \$ Billed in Water Bill A \$2,20.70 \$2,258.43 \$33,93.44 \$33,93.14 \$34,676.33 \$1,020.65 \$19,01.11 \$10,01.</td>	Gallons Billed Gallons Billed Gallons Billed Total \$ Billed in Water Bill A \$2,20.70 \$2,258.43 \$33,93.44 \$33,93.14 \$34,676.33 \$1,020.65 \$19,01.11 \$10,01.

Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY20 Budget:

Total FY20 Expenditure Budget: \$226,208

FY20 Budgeted Staffing Positions:

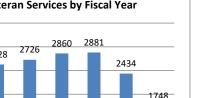
3 Full-Time Part-Time

Service Grant - State **County Property Tax**

\$2,500 \$223,708

Department Director: Jim Pedersen

Department Director email: jpedersen@moorecountync.gov





*Disabled Veteran Demographics by Age Range						
Less than 3 Age 35-44 Age 45-54 Age 55-64 Age 65-74 Age 75 and up					Age 75 and up	
267	378	730	631	657	417	

*Number of Disabled Veterans by Birth Gender						
Male Disabled Veterans	2639					
Female Disabled Veterans	382					
Veterans in receipt of VA Pension Or	59					

State Forms			
Completed			
Aug	53		
Sept	45		
Oct	54		
Nov	32		
Dec	63		
Jan	54		
Feb	51		
March	58		
April	25		
May	60		
June	70		

	al Claims Filed by Moore County Veteran Services by Fiscal Year
3500 -	
3000 -	2628 2726 2860 2881
2500 -	2046
2000 -	1748
1500 -	1411 1003
1000 -	729
500 -	650
0 -	
	FY10 FY11 FY12 FY13 FY14 FY15 FY16 FY17 FY18 FY19 FY20

Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guildlines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

Revenue Sources FY20 Original Budget:

FY20 Budgeted Staffing Positions:

User Fees \$5,453,745

19 Full-Time0 Part-Time

Total FY20 Expenditure Budget: \$5,453,745

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Janna Nall, jnall1@moorecountync.gov

Moore County WPCP FY 2019/2020 Financial Activity				
Fiscal Year		D::: 1 D	Budgeted	Total Difference in
2019/2020	Actual Expenses	Billed Revenue	Revenue	Revenue
July	\$189,654	\$497,578	\$454,479	\$43,099
August	\$156,961	\$479,298	\$454,479	\$24,819
September	\$170,799	\$440,948	\$454,479	(\$13,531)
October	\$266,595	\$468,529	\$454,479	\$14,050
November	\$173,613	\$471,243	\$454,479	\$16,764
December	\$129,360	\$511,849	\$454,479	\$57,370
January	\$276,481	\$518,856	\$454,479	\$64,377
February	\$1,387,389	\$550,666	\$454,479	\$96,187
March	\$194,379	\$496,834	\$454,479	\$42,355
April	\$309,581	\$440,643	\$454,479	(\$13,836)
May	\$697,235	\$565,039	\$454,479	\$110,560
June	\$2,564,448	\$641,936	\$454,479	\$187,457
Cumulative Total	\$6,516,495	\$6,083,419	\$5,453,748	\$629,672

Moore County WPCP FY 19/20 Average Daily Flow				
Month/Year	Average	Maximum	Minimum	% Capacity
July-19	4.622	5.435	3.697	46
August-19	4.459	4.981	3.682	45
September-19	4.137	4.938	3.670	41
October-19	4.042	5.071	3.088	40
November-19	4.278	5.559	3.471	43
December-19	4.681	6.297	3.695	47
January-20	4.855	9.745	4.018	49
February-20	5.507	8.586	4.013	55
March-20	4.581	5.208	3.899	46
April-20	4.202	5.294	3.763	42
May-20	5.435	10.025	3.863	54
June-20	5.491	6.746	4.800	55

Moore County WPCP Percentage Accountability FY 19/20				
Monty/Year	Treated	Invoiced	Percentage	
July-19	143,382,000	156,073,011	109%	
August-19	138,228,000	151,415,859	110%	
September-19	171,860,000	138,820,983	81%	
October-19	181,771,000	146,820,645	81%	
November-19	180,824,000	146,231,049	81%	
December-19	196,575,000	161,572,705	82%	
January-20	206,777,000	162,142,514	78%	
February-20	202,047,000	173,896,173	86%	
March-20	191,580,000	155,609,483	81%	
April-20	172,835,000	137,653,061	80%	
May-20	212,468,000	177,761,802	84%	
June-20	208,229,000	174,458,146	84%	
Total	2,206,576,000	1,882,455,431	85%	